

Taguba Report – Closed Items

T-001 to T-011

		ue Title (Accountability Systems): BA REPORT Part 2, Item 3 pg 31
The NDRS and BATS be expanded and use facilitate real time upd	ION / OBSERVATION: accounting systems must d to their fullest extent to ating when detainees are red from one location to	(S), FIX / ACTION / CHANGE:
(S) CURRENT ASSE	SSMENT:	
OPR: CENTCOM 96 OCR:		UNCLASSIFIED

JS GHOST DOCS 521

i.



T-013 to T-015

UNCLASSIFIED



(U) RECOMMENDATION / OBSERVATION:

All the compounds wired into the master manifest so MP soldiers can account for their detainees in real time and without waiting for their change sheets to be processed. This would also have the change sheet serve as a way to check up on the accuracy of the manifest as updated by each compound. BATS and NDRS system can be utilized for this function

TSI CURRENT ASSESSMENT

vb)(1),(b)(5)

98

OPR: CENTCOM OCR:

(U) FIX / ACTION / CHANGE:

Fix: Account for detainees in real time.

Action: With the implementation of the Detainee Information Management System (DIMS) set to come on line, real time transmission of changes and counts will now be possible. Currently ISN counts are conducted twice daily and changed annotated on Change Sheets. Likewise, intercompound transfers, new additions, and other topdown changes are delivered to the compounds twice daily. DIMS is in use at Abu Ghraib for all of these functions and is undergoing implementation at Camp Bucca.

Change: DIMS needs to link to NDRS.

Taguba Report – Closed Items





Issue Title (Structural Improvements):T-020 Taguba Report Part 2, Items 12,13, 14&15 pg32-3

(U) RECOMMENDATION / OBSERVATION:

- There must be significant structural improvements at each of the detention facilities. The needed changes include significant enhancement of perimeter lighting, additional chain link fencing, staking down of all concertina wire, hard site development, and expansion of Abu Ghraib (BCCF).
- The Geneva Conventions and the facility rules must be prominently displayed in English and the language of the detainees at each compound and encampment at every detention facility IAW AR 190-8.
- Further restrict US civilians and other contractors' access throughout the facility. Contractors and civilians must be in an authorized and easily identifiable uniform to be more easily distinguished from the masses of detainees in civilian clothes.
- Facilities must have a stop movement/transfer period of at least 1 hour prior to every 100% detainee roll call and ISN counts to ensure accurate accountability.

(b)(1),(b)(5)

OPR: CENTCOM OCR: DA

(U) FIX / ACTION / CHANGE:

Fix:

- Must be significant structural improvements at each of the detention facilities.
- Access to Geneva Convention and facility rules.
- Access of US civilians and contractors to detention facilities.
- Ensure accountability during ISN count.

Action:

- New/Improved facilities were constructed at all theater internment facilities. Physical security has been enhanced, lighting improved, concertina wire staked down, additional fencing and gates added, and towers situated appropriately.
- Geneva Convention and facility rules are prominently displayed in all internment facilities.
- · Contractors must also display ID at all times.
- All movements are stopped at least an hour before ISN counts.

Change: Ensures appropriate improvements are made to facilities, material, policy, leadership UNCLASSIFIED 557

Taguba Report – Closed Items



UNCLASSIFIED

T-26 /Personal Accountability

(x) RECOMMENDATION/OBSERVATION LTC Jordan, former Director, Joint (X) FIX/ACTION/CHANGE: Interrogation and Debriefing Center and liaison officer to 205th MI Brigade, made Fix: Personal Accountability material misrepresentations to the investigating team and that he failed to ensure soldiers under his direct control were Action: The Army is aggressively properly trained investigating all reports of detainee abuse (x) CURRENT ASSESSMENT: Change: Final Disposition **OPR:** Army OCR:

Taguba Report – Closed Items

T-027 to T-035

UNCLASSIFIED JS GHOST DOCS 528



DAIG Report

52 Findings

D-001

OPR: Policy Working Group



UNCLASSIFIED JS GHOST DOCS 530

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OPR: Policy Working Group



UNCLASSIFIED JS GHOST DOCS 531

¹⁰⁶ 03 AUG 05

DAIG Report – Closed Items



UNCLASSIFIED D-005 /POI Revision/Exportable Training Package

(x) <u>RECOMMENDATION/OBSERVATION</u>

 TRADOC develop and implement a train-the-trainer package that strongly emphasizes leaders' responsibilities to have adequate supervision and control processes in place to ensure the proper treatment of detainees.

• HQDA DODOIP Task: T2.1/T5.3

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7



(x) <u>FIX/ACTION/CHANGE</u>:

Fix: Revise Training

Action: Develop / implement a trainthe-trainer package that strongly emphasizes leaders' responsibilities to have adequate supervision and control processes in place to ensure the proper treatment of detainees, and the immediate reporting of detainee abuse.

Change: Develop DO LDR Train-the-Trainer Package



D-006 /Revise Training

 (x) <u>RECOMMENDATION/O</u> TRADOC integrate train Professional Military Ec strongly emphasizes lea responsibilities to have supervision and control place to ensure the pro- detainees. HQDA DODOIP Task: T (x) <u>CURRENT ASSESSME</u> OPR: Army 	hing into all lucation that aders' adequate processes in per treatment		 Fix: DO Training Integration Action: Integrate training into all PME that emphasizes leaders' responsibilities to supervise and control processes to ensure the proper treatment of detainees. Ensure training includes the potential for abuse involved in DO and DIO, methods to train Soldiers on responsibility to treat detainees humanely and to report abuse. Change: Update common core tasks in areas of Leadership Fundamentals, Ethics 9 Ethical Device Methods
OCR: J7			Ethics & Ethical Decision Making, and Law of War.
			SEP
TRADOC review and identify DO leader lessons learned 109	Identify leader responsibilities/ Develop performance measures	AR 350- Updated Final Le Review	d/ changes in <i>implement</i> published

DAIG Report – Closed Items



UNCLASSIFIED JS GHOST DOCS 535

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OPR: CENTCOM OCR:

111

D-009 /Joint/Army Doctrine Revision

• TRA the c oper com conc non-	DOC revise criteria for es ating collect manders to duct intellige linear battle DA DODOIP IRRENT ASS Army	Task: D4/D5	ddress d enable ely on in a	operations of Action: Spec administration resettlement intelligence commander resources, e	doctrine as cifically add on, internment it, and facilit exploitation s to better r ensure safe ovironments collection C – IF TSP 2-22.3	ress detainee ent and tate n enabling manage and secure and improve	
	AUG	DEC	APR	JUL	SEF		
112	Draft FM 2-22.3; HUMINT Collector Operations	Draft JP3-63; Joint Doctrine for Detainee Operations Submitted to JS	Draft revision to FM 3-19.40; Internment and Resettlement Operations	WG for adjudication of comments to draft JP 3-63	Publish and implement Common Core Leadership TSP	Publish FMI 3- 19.40 and FM 2- 22.3. UNCLASSIE	IED

D-010 / Joint/Army Doctrine Revision

 (x) <u>RECOMMENDATION/OBSERVATION</u> TRADOC develop a single document for detainee operations that identifies the interdependent and independent roles of the Military Police custody mission and the Military Intelligence interrogation mission. HQDA DODOIP Task: D3.1/D3.2/D5 			Fix: Clarify doct Action: Clarify c organizational relationships, a responsibilities operating interr interrogation fa	loctrine to def structures, col ind roles and of personnel nment and	ne the nmand
(x) CURRENT ASSESSMENT:			Change:		
OPR: Army		1	 Update FM 2-22.3 Draft JP 3-63 		
OCR: J7			Publish updated FMI 3-19.40)
AU	G <u>DEC</u>	APR	Щ	<u> </u>	
2004		05 🗹			
Draft FM 2 HUMINT Collector Operation. 113	Joint Doctrine for Detainee	Draft revision to FM 3-19.40; Internment and Resettlement Operations	adjudication of	Publish FMI 3- 19.40 and FM 2- 22.3	
					UNCLASSIFIED

D-011 /Joint/Army Doctrine Revision

 TRA defin comr response internation HQD (x) <u>CU</u> OPR: 1 	 TRADOC establish doctrine to clearly define the organizational structures, command relationships, and roles and responsibilities of personnel operating interrogation facilities. HQDA DODOIP Task: D3.1/D3.2/D5 (x) <u>CURRENT ASSESSMENT:</u> OPR: Army OCR: J7 		operations do Action: Addre administration resettlement, intelligence e commanders resources, er custodial env intelligence c Change: Upd	ess detainee n, internment and and facilitate xploitation enabli to better manage nsure safe and se rironments, and in	d ing e ecure mprove	
	AUG	DEC	APR	JUL	SEP	
	4 7		M5 1	<u></u>		
	Draft FM 2-22.3; HUMINT	Draft JP3-63; Joint Doctrine for	Draft revisior FM 3-19.40;	adjudicatio		0
	Collector Operations	Detainee Operations	Internment a Resettlemen	oonanong		3.
114		Submitted to JS	Operations		UN	ICLASSIFIED

D-012 /Joint Policy Task Force

 The and defined on the content of the	 (x) <u>RECOMMENDATION/OBSERVATION</u> The Provost Marshal General revise, and the G2 establish, policy to clearly define the organizational structures, command relationships, and roles and responsibilities of personnel operating interrogation facilities HQDA DODOIP Task: Po1.2/Po2.2/D3.1/ (x) <u>CURRENT ASSESSMENT:</u> OPR: Army 		the relations personnel w operations Action: Estab delineating t and MP pers interrogation clearly define structures, c roles and res	policy clearly deline hip between MI and ith respect to interro olish policy clearly he relationship betw sonnel with respect to operations and that es the organizational command relationship sponsibilities of MI, M personnel operating a facilities	MP gation een MI o t I ps, MP,	
OCR: J7/Policy Working Group			Change: Add to and update policy AR 381-100, RR AR 190-8			
	ост	DEC	JAN	SEP	MAR	No.
20404	Army	OSD/JS Policy	Draft RR AR	Publish RR	2006 Published AR	
	Interrogation policy gap analysis	Task Force established for revision of DoDD	190-8 sent to publication	AR190-8	381-100	
115	complete	2310.1 and AR 190-8			U	NCLASSIFIED
					JS GHOS	T DOCS 540

DAIG Report – Closed Items



JS GHOST DOCS 541

UNCLASSIFIED

UNCLASSIFIED

D-014 / Unit Activation/Acceleration of RFF/JMD

(x) <u>RECOMMENDATION/OBSERVATION</u>	
 TRADOC and G2 ensure documentation of unit organizations meet interrogator personnel manning 	Fix: Review organizational structure and manning documents
requirements, authorizations, and capabilities in order to provide commanders with timely intelligence	Action: HQDA ensures organizational structure meets requirements
 HQDA DODOIP Task: O3/Pe1.1 	Change:
(x) <u>CURRENT ASSESSMENT:</u>	Assess level of fill of linguists and
OPR: Army	97E in OEF/OIF • Document modular increases
OCR:	across the force of 97E Interrogators
MAY DEC	JUN NOV DEC
2004	
Review #1 for G3-FM IPT for lir	eview fill ofDocumentARSTRUCnguist vmodularMessageequirements forincreases acrossIFthe force





DAIG Report – Closed Items



D-017 / POI Revision

TRADO on the o HUMIN Officer I instructi HQDA I	C integrate collection and T into the M Basic Court on DODOIP Ta		ning	Action collect into N to pro inten Chang • Ident • Ident • Imple MICC • Revie	ify G2X train ement G2X tr CC & SOC ew MI PCC a ement G2X tr	idditional tr alysis of HL rams of ins s for the HL s of insurge ing/lessons raining in M	aining on JMINT truction JMINT ency s leaders IIOBC, E POIs	
	JUL	SEP		IAN	MAR-MAY	AUG	A Contraction of the second	
120	ID G2X training/lessons for all MI leaders	Implement G2X training in MIOBC, MICCC and SOC	Revie propo chan PCC	iges to MI	Implement G2X training in MICCC and G2/ACE	POM 06-10 UFR	UNCLASSIFIE	D

D-018 / Joint/Army Doctrine Revision





OPR: Policy Working Group



UNCLASSIFIED

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DAIG Report – Closed Items



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D-021 Joint /Army Doctrine Revision

 (x) <u>RECOMMENDATION/OBS</u> • TRADOC revise doctrine administrative processing 	for the	(x) <u>FIX/AC</u>	TION/CHANG	<u>E:</u>
improve accountability, n disposition in a non-linea	novement, and r battle space	Fix: Revise Doc	trine	
and further examine proc capturing and validating in order to rapidly modify incorporate into training a Soldiers and units.	Action: Support Joint Doctrine of Operations and FMI 3-19.40 I/F	<i>for Detainee</i> d publish updat		
 HQDA DODOIP Task 	Incorporate Policy TF Guidance.			
(x) CURRENT ASSESSMENT:	Change: Doctrine will be improved to incorporate Global War on		oved to	
OPR: ARMY		Terrorism lesso current operation	ons learned in t	
OCR: J7				
AUG DEC DEC		PR JUL	SEP	
2000	05 V Mark			
Draft Final Draft JP 3-63 FM 2-22.3 Draft FM to JADD 2-22.3	Policy TF FM 3- guidance Interni	evision to WG for 19.40; adjudication of ment and comments to	Publish FMI 3-19.40 and FM 2-22.3	

Resettlement

Operations

draft JP 3-63

D-022 / Joint Policy Task Force

 HQDA DODOIP Task: Po1.2 (x) <u>CURRENT ASSESSMENT:</u> OPR: Army OCR: Policy Working Group 	(x) <u>CURRENT ASSESSMEN</u> OPR: Army	eneral revise tive processing accountability, on in a non- Po1.2 <u>IT:</u>	environment, enabling Commanders to better manage resources, ensure safe and secure custodial environments and improve intelligence gathering
DEC JAN SEP	DEC	JAN	SEP
2004 2005 7 OSD/JS Policy Task Force established for revision of DoDD 2310.1 and AR 190-8 Draft RR AR 190-8 sent to publication Draft RR AR 190-8 sent to publication UNCLASSIFIED	Force established for revision of DoDD	190-8 sent to DoDD	2310.1 RR AR190-8

D-023 / Joint Policy Task Force

(x) RECOMMENDATION/OBSERVATION

 The Provost Marshal General, in coordination with the G2, update detainee policy to specifically address the administration,

internment/resettlement, and intelligence exploitation in a non-linear battle space, enabling commanders to better manage resources, ensure safe and secure custodial environments, and improve intelligence gathering HQDA DODOIP Task: Po1.2

(x) CURRENT ASSESSMENT:

OPR: Army **OCR: Policy Working Group**

Fix: Review and Revise Policy Action: Update detainee policy to specifically address the administration internment / resettlement, and intelligence exploitation in any operating environment, enabling Commanders to better manage resources, ensure safe and secure custodial environments and improve intelligence gathering Change: Revise: AR 190-8

AR 381-100



D-024 / Unit Activation/Acceleration



D-025 / Unit Activation/Acceleration

(x) RECOMMENDATION/OBSERVATION • TRADOC and G3 update the Military (X) FIX/ACTION/CHANGE: Intelligence force structure at the division level and below to integrate Fix: Implement MI FS Change the requirement for detainee operations that allows for timely Action: Implement FS change in MIintelligence exploitation. CI/HUMINT force design update. HQDA DODOIP Task: 03.1 Change: Document modular (x) CURRENT ASSESSMENT: increases across the force **OPR: ARMY** OCR: MAY DEC NOV DEC



DAIG Report – Closed Items

D-026 & D-27

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D-028 / Operational Needs Statement (TDRC)

(x) RECOMMENDATION/OBSERVATION The Provost Marshal General review the (x) FIX/ACTION/CHANGE: TDRC process, structure, and Fix: TDRC sourcing and employment employment methods for maintaining information on detainees, their property, and other related requirements within an Action: Field DRS v5.0 technology; assigned theater of operations and Source/deploy EXORD Mod 022, consider the development of an which incorporates TDRC. Review information technology solution. future TDRC FS requirements. **Review future NDRC FS** HODA DODOIP Task: M1/02/02.1 requirements (x) CURRENT ASSESSMENT: Change: Update biometric tools: Assess TDRC and NDRC OPR: ARMY Requirements OCR: NONE JUN JAN **FEB** MAY AUG DEC 1. î, Select & Assess TDRC Design & develop Train and Assess Distribute Verified system NDRC FS integrate structure / NDRC web deploy Technology management/ update

130

biometric tools Approve EXORD

022

(DRSv5.0)

based program

w/biometrics

TDRC

Requirements

oversight by NDRC

UNCLASSIFIED
D-029 / Unit Activation/Acceleration



D-030 / Unit Activation/Acceleration

 (x) <u>RECOMMENDATION/OBSERV/</u> • TRADOC integrate the Military Intelligence-Counter Intelligence/Human Intelligence Design Updates into the develor of Units of Action and Units of Employment • HQDA DODOIP Task: O3.2 (x) <u>CURRENT ASSESSMENT:</u> OPR: Army OCR: J7 	e Force	(x) <u>FIX/A</u> Fix: Review m HUMINT Action: Impler redesign Change: Orga • Approve desi • Schedule uni • Execute activ	nent modular nizations gn/activation t activations	for
DEC 20002 2005 Approve design/activation	FEB VCSA Approves timeline for activation/conversi of MI BNs ICW AC		DEC ARSTRUC Message	UNCLASSIFIED

JS GHOST DOCS 557

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D-031 / Unit Activation/Acceleration



D-032 / Unit Activation/Acceleration



D-033 / Facility Standards

 (x) <u>RECOMMENDATION/OBSER</u> CJTF-7 and CJTF-180 ensumet the guidelines for miniminfrastructure standards supplete operations to allow adequate facilities to house of the standards of the standards for miniminfrastructure standards supplete operations to allow adequate facilities to house of the standards for miniminfrastructure standards supplete operations to allow adequate facilities to house of the standards for miniminfrastructure standards supplete operations to allow adequate facilities to house of the standards for miniminfrastructure standards supplete operations to allow adequate facilities to house of the standards for miniminfrastructure standards supplete operations to allow adequate facilities to house of the standards for miniminfrastructure standards supplete operations to allow adequate facilities to house of the standards for miniminfrastructure standards supplete operations to allow adequate facilities to house of the standards for miniminfrastructure standards supplete operations to allow adequate facilities to house of the standards for miniminfrastructure standards supplete operations to allow adequate facilities to house of the standards supplete operations is a standard standards for miniminfrastructure standards supplete operations to allow adequate facilities to house of the standards standards for miniminfrastructure standards standards standards for miniminfrastructure standards standards standards for miniminfrastructure standards standards standards standards standards for miniminfrastructure standards stan	re all units num porting for	Fix: deteriorating impacted on hav secure working e Soldiers and livin detainees. Action: Coordinate all MNF-I and C. guidelines for mi standards suppo operations to allo facilities to house Change:	ring a clean, environment ng conditions e through JS JTF-76 units nimum infras orting detaine ow for adequ	safe, and for for for to ensure meet the structure
OCR: Policy Working Group/CE	ENTCOM	• On site inspectio • Publish FMI 3-19		
ΝΟΥ	JAN	APR	SEP	
2004 2005				
HQDA support to CFLCC Assessment	DSLOC discussion COCOM requests further guidance on minimum standards	HQDA support to CFLCC Assessment	Publish FMI 3-19.40	UNCLASSIFIED
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DAIG Report – Closed Items

D-035 to D-037

UNCLASSIFIED JS GHOST DOCS 562

D-038 / Unit Activation/Acceleration

ensure support to a	ne preventive ent force structure to all collecting points ettlement facilities in space. ask: O4	Fix: Analyze medic for DO	dical force structure orce structure ce structure
2004 V 2000	AUG	NOV	DEC
Requirements assessment complete	Design required CSA Approv Medical DO Design force structure	red MSFA 06-11 Requirements Set	ARSTRUC Message
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DAIG Report – Closed Items

D-039 to D-042

D-043 / ONS Programming

 (x) <u>RECOMMENDATIO</u> TRADOC identify mirequirements for det to ensure successfu accomplishment 	nimum equipment ainee operations	(x) <u>FIX/ACTION/CHANG</u> Fix: Review DO equipment requirements	<u>E:</u>
• HQDA DODOIP Tas	k: M2, M3.1	Action: Review and adjust min equipment requirements for d	1
(x) <u>CURRENT ASSESS</u>	MENT:	operations	
OPR: Army		Change: Equipment Requirem	nents
OCR: J7			
NOV	SEP	JUN	
2004 V 102200			
HQDA support to CFLCC Assessment	Integrate standard equipment list in draft FMI 3-19.40 and JP 3-63	Integrate Document TAA Changes to Process TOE	INCLASSIFIED

DAIG Report – Closed Items

D-044 to D-045

D-046 / Exportable Training Package

(x) <u>RECOMMENDATION/OBSERVATION</u>

- TRADOC integrate standardized detainee operations training into all Army proponent school common core programs of instruction and training support packages.
- HQDA DODOIP Task: T5.2/T5.3

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

(x) FIX/ACTION/CHANGE:

Fix: Review and Revise Detainee Operations Programs of Instruction

Action: Integrate standardized detainee operations training into appropriate Army proponent school common core programs of instruction utilizing the point of capture to collection point training support package.

Change: Create and revise detainee operations POIs and TSPs using lessons learned from OEF/OIF



DAIG Report – Closed Items

D-047 to D-048

D-049 / Exportable Training Package

(x) <u>RECOMMENDATION/OBSERVATION</u>

 FORSCOM integrate a standardized detainee operations training package as part of the pre- and postmobilization training.

• HQDA Task T5.3

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7



(x) <u>FIX/ACTION/CHANGE</u>:

Fix: Review and modify pre and post mobilization training

Action: Integrate a standardized detainee operations training package as part of pre-and post mobilization training for all soldiers

Change: Revise and Develop DO Training Support Packages

MAY	DEC	FEB	MAR	SEP	
20083	M& 🗸 - 20	1557		ieren geschertenden. Des statisticheren	
Developed Exportable DO TSP 144	TRADOC tasked to analyze task and link with Point of Capture to Collection Point TSP	ID integration Tasks/Re source Requireme nts	Identify leader responsibilities/ Develop performance measures	Integrate changes in existing and draft new TSPs as required.	Publish and implement point of capture to collection point DO TSP UNCLASSIFIED JS GHOST DOCS 569

DAIG Report – Closed Items



UNCLASSIFIED JS GHOST DOCS 570

D-051

OPR: Policy Working Group



DAIG Report – Closed Items



UNCLASSIFIED JS GHOST DOCS 573

28 Findings

Fay Report

UNCLASSIFIED

F-001 / Joint/Army Doctrine Revision

 The Army leader residention in accordation values and rank and adequate their authoric their authoric include satistic such as the chain of content HQDA DO Po2/3.3/4 /L1/2/3/O3 (x) CURR OPR: Armonetics 	needs to responsibilities operations ance with la d to live up position. Le training to e position. Le training to e orities. The errogation per feguards ag ne JIDC mu ommand ca ion operation DOIP Task .1/D2.4/5.1/ 3.7/6 ENT ASS NY		oldier and on and im to perform and Army ibilities of the so provide s understand sure that ple, direct an Organization unctioning ing	eir I Id Is	Fix: Integrate related to de PME Action: Direct the basic fu standards of and immedi behavior of to ensure th detainees Change: • Update AR JP3-63, FM • Develop TS	etainee op ct Comma ndamenta of Soldiers ately corr Soldiers t ne proper 190-8, JP I-3-19.40	oeration Inders t al discip o, provic ect inap cowards treatme	ns into all to enforce bline de training, opropriate s detainees ent of
	ост	DEC	2 005	FEB	APR	JUL	SEP	
Draft FM 2- 22.3 149	Coordinating draft FM 2- 22.3	OSD/JS Policy Task Force established for revision of DoDD 2310.1 and AR 190-8	3-63 to	Incorporate Policy TF guidance	Draft revision to FM 3-19.40; Intermment and Resettlement Operations	adjudication of comments to draft JP 3-63	Publish FMI 3- 19.40 and <i>FM</i> 2-22.3	UNCLASSIFIED DST DOCS 574

Fay Report – Closed Items

F-002 to F-003

F-004 JIDC Chain of Command

(U) RECOMMENDATION

JIDCs need to be structured, manned, trained and equipped as standard military organizations. These organizations should be certified by TRADOC and/or JFCOM. Appropriate Service and Joint doctrine should be developed defining JIDCs' missions and functions as separate commands.

(U) CURRENT ASSESSMENT:

- -- JDIC sourcing formalized via COCOM-validated JMDs
- -- Appendix C, Interrogation Operations, to JP 2-01.2 contains doctrinal JDIC structure, manning, training. Issued as interim guidance. Doctrine in coordination.
- -- Army has similar sections in FM 2-22.3.
- -- Development of a joint intelligence structure to field JIDCs capable of sustaining current requirements and possibly future contingencies is underway; Army has agreed to provide command elements.
- -- DHMO staffing Joint Interrogator Training concept with Services, Joint Staff, and COCOMs.

Recommend change to BLUE – Intent Met.

OPR: J-2



FIX/ACTION/CHANGE:

Fix: (U) Define JDIC mission, force structure and functions in Joint and Service Doctrine.

Action: (U) Define JDIC mission, structure and functions in Joint Pub 2-01.2 and Service Doctrine.

Change: (U) Under new doctrine, JIDCs will have defined missions and functions and standard structure, manning, training and equipment.



F-005 / Joint/Army Doctrine Revision

				A DATE AND A			SHERESOTTE HORSON DOLLAR
(x) <u>RECO</u>	MMENDATION	V/OBSERVAT	ION	(X) <u>FL</u>	X/ACTION/	CHANGE:	
- Detentio accorda	n centers must nce with AR 19 pliance with th	t be establishe 0-8 to ensure	ed in	Fix: Review	and Revis	e Policy	
concerns detention operation - Protect c	tter of policy, fo s must be appli n facility and all ns. letainees in ac	cable to any detention cordance with		Army Reg Prisoners	ulation (AR of War, Re , Civilian In	Revision to () 190-8, End tained iternees and	emy
Geneva Convention IV by providing adequate force protection. - HQDA DODOIP Task: Po1.1/Po1.2 /Po3.6/F3/Z2 (x) <u>CURRENT ASSESSMENT:</u>			Change: • Update AF • Assess on	•	•		
OPR: Arr							
NOV	DE	ČC.	FEB	APR	JUL	SEP	
HQDA Support CFLCC Assessr	established for nent revision of DoDD	Draft JP 3-63 to JADD	Incorporate Policy TF guidance	Draft revision to FM 3-19.40; Internment and Resettlement	WG for adjudication of comments to draft JP 3-63	Publish FMI 3-19.40, FM 2-22.3, and AR190-8 (RR)	
152	2310.1 and AR 190-8			Operations		UNC	LASSIFIED



Fay Report – Closed Items

F-06

F-007/Joint/Army Policy and Doctrine

(x) RECOMMENDATION/OBSERVATION Screening, interrogation and release (x) FIX/ACTION/CHANGE: procedures at the tactical level need to be properly executed. Those detainees who Fix: Review and Revise AR 190-8 pose no threat and are of no intelligence value should be released by capturing units Action: Publish Rapid Revision to AR within 72 hours. Those detainees thought 190-8, Enemy Prisoner of War. to be a threat but of no further intelligence Retained Personnel. Civilian value should be sent to a long term Internees and Other Detainees. confinement facility. Those detainees thought to possess further intelligence value should be sent to a Corps/Theater Change: Interrogation Center. • RR AR 190-8 HQDA DODOIP Task: Po1.2/3.7/D5.3/ • FM 2-22.3/FMI 3-19.40 D8/T1.1/T5.1 Standardize DO training packages (x) CURRENT ASSESSMENT: **OPR:** Army **OCR: J7/Policy Working Group** APR OCT DEC SEP JAN JUL ľ Army **OSD/JS** Policy Draft RR Draft revision to WG for Publish FMI 3-Interrogation Task Force AR 190-8 FM 3-19.40: adjudication of 19.40, FM 2policy gap established for sent to Interment and comments to 22.3 and RR analysis revision of DoDD Resettlement draff JP 3-63 publication AR190-8 complete 2310.1 and AR 154 Operations UNCLASSIFIED 190-8





F-009 / Unit Activation/Acceleration

(x) RECOMMENDATION/OBSERVATION • The Army must increase the number of (x) FIX/ACTION/CHANGE: HUMINT units to overcome downsizing of HUMINT forces over the last 10 Fix: Conduct review to determine years and to address current and future requirements future HUMINT requirements Action: Increase the number of • HODA DODOIP Task HUMINT units and implement MI FS 03/03.1/03.2/03.3/03.4/03.6 Change (x) CURRENT ASSESSMENT: Change: Adjust MI force structure **OPR:** Army OCR:



F-010 JIDC Planning, Personnel and Support

(U) RECOMMENDATION

The Army and DoD should plan on operating JIDC organizations in future operational environments, establish appropriate manning and equipment authorizations for the same.

(U) CURRENT ASSESSMENT:



- -- JDIC sourcing formalized via COCOM-validated JMDs
- -- Appendix C, Interrogation Operations, to JP 2-01.2 contains doctrinal JDIC structure, manning, training. Issued as interim guidance. Doctrine in coordination.
- -- Army has similar sections in FM 2-22.3.
- -- Development of a joint intelligence structure to field JIDCs capable of sustaining current requirements and possibly future contingencies is underway; Army has agreed to provide command elements.
- -- DHMO designated policy group contributing to future JIDC planning.

Recommend change to BLUE – Intent Met. OPR: J-2

OCR: J-7/Services

FIX/ACTION/CHANGE:

Fix: (U) Write procedures for planning, personnel & logistic support into Joint and Service doctrine. Establish manning authorizations for future JIDCs

Action: (U) Write procedures for planning, personnel, and logistic support for JDIC into JP 2-01.2 and Service Doctrine. Establish manning authorizations for future JIDCs through manning conferences and White papers.

Change: (U) JIDCs will be doctrinally structured and appropriately manned.



Issue Title: F-011 Inadequate Linguists

(U) RECOMMENDATION / OBSERVATION:

This shortage negatively affected every level of detainee operations from point-of-capture through detention facility... Linguists were a critical node and limited the maximum number of interrogations that could be conducted at any time to the number of linguists available.

(U) CURRENT ASSESSMENT:

P&R is working with the services to better identify their needs and articulate those needs in advance. P&R has developed a system for planning and identifying gaps and will be testing that system May 2 with EUCOM.

OPR: USD(P&R) OCR: USD(P)

(U) FIX/ACTION/CHANGE:

None at this time.



F-012

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F-013 / Revise Policy, Training and Guidance

(x) <u>RECOMMENDATION/OBSERVATION</u>

 More training emphasis needs to be placed on Soldier and leader responsibilities concerning the identification and reporting of detainee abuse incidents or concerns up through the chain of command, or to other offices such as CID, IG or SJA. This training should not just address the rules, but address case studies from recent and past detainee and interrogation operations to address likely issues interrogators and their supervisors will encounter. Soldiers and leaders need to be taught to integrate Army values and ethical decision making to deal with interrogation issues that are not clearly prohibited or allowed. Furthermore, it should be stressed that methods employed by US Army interrogators will represent US values.



(X) FIX/ACTION/CHANGE:

Fix: Personal Accountability and values in Detainee Operations

Action: Revise policy and training guidance to reflect annual Law of War training requirements. Enforce fundamental standards

Change:

- AR 350-1 updated
- Incorporate lessons learned into leader development and training guidance





Fay Report – Closed Items



F-015 / POI Revision/Exportable TNG Package

(x) <u>RECOMMENDATION/OBSERVATION</u>

- TRADOC should initiate an effort to develop a cross branch training program in detainee and interrogation operations training. FORSCOM should reinstitute combined MI/MP unit training such as the Gold Sword/Silver Sword Exercises that were conducted annually.
- HQDA DODOIP Task: T3

(x) CURRENT ASSESSMENT:

OPR: Army

OCR:

(x) FIX/ACTION/CHANGE:

Fix: Review and analyze potential for a cross branch training program.

Action: HQDA identify, develops and resources cross branch training program.

Change: Revise training guidance and MP/MI institutional DO training methods



F-016 / Joint/Army Doctrine Revision

 (x) <u>RECOMMENDATION/OBSERVATION</u> • MI Officer, NCO and Warrant Officer 	(x) FIX/ACTION/CHANGE:
training needs to include interrogation operations to include management procedures, automation support, collection management and JIDC	Fix: Quality and quantity of linguists and level of training for HUMINT personnel
operations. Officer and senior NCO training should also emphasize the potential for abuse involved in	Action: Analyze current manning, training and PME
detention and interrogation operations. HQDA DODOIP Task:Pe1.1/Pe2/T4.2/ T4.3/T4.4 (x) <u>CURRENT ASSESSMENT:</u> OPR: Army	Change: • Review fill of linguist • Determine future requirements • Revise PME
OCR: J7 OCT FEB JUL OCT	FEB AUG SEP
2003 2004 2 2004 2 2004 2 2004 2	105 Martin 1998 1998 1998
Develop G2X Conducted Pilot G2X Implement G2X MTT for G2X MTTs training resident training OIF/OEF forces for OIF/OEF course course	Review andReview fill ofRevise/determine JIDClinguist vDevelopTNGrequirementsTSPs and

for OIF

Requirements

Lesson Plans

as required UNCLASSIFIED

JS GHOST DOCS 588

163

forces

F-017 / Joint/Army Doctrine Revision

(x) <u>RECOMMENDATION/OBSERVATION</u>

- DA should conduct a review to determine future Army doctrine for interrogation operations and detention operations.
- HQDA DODOIP Task: D2/D2.4/D3

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7



Fix: Review, expand, revise detainee operations doctrine as appropriate

Action: Doctrine should address detainee administration, internment and resettlement, and facilitate intelligence exploitation enabling commanders to better manage resources, ensure safe and secure custodial environments, and improve intelligence collection;

Change: Draft FM 2-22.3, FMI 3-19.40



F-018 / Joint/Army Doctrine Revision/POI

 As T deta docti keep requ HQD D8/D (x) <u>CU</u> OPR: J 	 (x) <u>RECOMMENDATION/OBSERVATION</u> As TRADOC reviews and enhances detainee and interrogation operations doctrine, it should ensure that record keeping and information sharing requirements are addressed. HQDA DODOIP Task: D8/D8.1/D8.2/D8.3/T5.3 (x) <u>CURRENT ASSESSMENT:</u> OPR: Army OCR: J7 		Fix: Develop and Task, Condition detention facilit Action: Standar facility operatio communication military intellige medical person are kept curren being met, to e when ordered Change: Draft F	ns, and Standa y operations ds must includ ns for record l and coordina ence, military p inel and JAG f and required xpedite detain	ards for de detention keeping and ition between police, to insure files d dates are nee release	
	МАҮ	DEC	APR	JUL	SEP	
2004		2 2	005	\mathbf{N}		
165	USAMPS developed and implemented an exportable 55 hour DO TSP	TRADOC tasked to analyze task and link with Point of Capture to Collection Point TSP	Draft revision to FM 3-19.40; Internment and Resettlement Operations	adjudication of	Publish and implement point of capture to collection point DO TSP	Publish FMI 3-19.40 and FM 2-22.3
						UNCLASSIFIED

F-019 Contracting Shortfalls to Training

 (U) <u>RECOMMENDATION/OBSERVATION</u> The contracting system failed to ensure that properly trained and vetted linguist and interrogator personnel were hired to support operations at Abu Ghraib. (U) <u>CURRENT ASSESSMENT:</u> Issue will be addressed by the Joint Task Force Policy Charter between OSD and ARMY Issue has been discussed with P&R to develop a plan for training and vetting linguists in contract work. Intelligence contracting issues – intel being competitively bid through private sector competing with USG efforts to hire for Army. Intelligence contracting issues – intel being competitively bid through private sector competing with USG efforts to hire for Army. Intelligence contracting issues – intel being competitively bid through private sector competing with USG efforts to hire for Army. Intelligence contracting issues – intel being competitively bid through private sector competing with USG efforts to hire for Army. Intelligence contracting issues – intel being competitively bid through private sector competing with USG efforts to hire for Army. Intelligence contracting issues – intel being competitively bid through private sector competing with USG efforts to hire for Army. Intelligence contracting issues – intel being competitively bid through private sector competing with USG efforts to hire for Army. Intelligence contracting issues – intel being competitively bid through private sector competing with USG efforts to hire for Army.		
	 The contracting system failed to ensure that properly trained and vetted linguist and interrogator personnel were hired to support operations at Abu Ghraib. (U) <u>CURRENT ASSESSMENT:</u> Issue will be addressed by the Joint Task Force Policy Charter between OSD and ARMY Issue has been discussed with P&R to develop a plan for training and vetting linguists in contract work. Intelligence contracting issues – intel being competitively bid through private sector competing with USG efforts to hire for 	 Fix: DoD should establish policy on the use of contract interrogators for all services Action: Working w/ ASAALT to establish clear standards in SOW

OCR: USD (P)

Fay Report – Closed Items

F-020 to F-022

F-023 DoD Enforcement of Procedures Conducted by OGA

 (U) <u>RECOMMENDATION/OBSERVATION</u> DoD must enforce adherence by OGA with established DoD practices and 	(U) FIX/ACTION/CHANGE: Fix: DoD Policy Emphasis
procedures while conducting detainee interrogation operations at DoD facilities	Action: Issue Policy guidance and update existing MOUs
(S//NF) CURRENT ASSESSMENT: (b)(1),(b)(5)	Change: Clearly defined OGA role in interrogation of DoD detainees

OPR: USD (I) OCR: USD (P)

Fay Report – Closed Items

F-024 to F-025

F-026/Accountability

(x) RECOMMENDATION/OBSERVATION (x) <u>FIX/ACTION/CHANGE</u>: • Ref: Individual Responsibility for Detainee Abuse at Abu Ghraib. This Fix: Personal Accountability information should be forwarded to his/her chain of command for appropriate action. Action: HQDA OTJAG is monitoring • Item 25c thru 29, pgs 119-135 actions taken by Soldiers' Court (27 Individual Recommendations, with Martial Convening Authority #29 including 17 personnel) Change: Of the 45 individuals recommended for referral to the (x) CURRENT ASSESSMENT: chain of command, all have been referred



OPR: Army

OCR:

F-027 / Medical Task Force Assessment

 (x) <u>RECOMMENDATION/OBSE</u> An inquiry should be condented 1) whether appropriate maintained, were they properly stored collected and 2) whether medical personaware of detainee abuse properly document and reabuse. CID should review case # CID259-61211 to determinive stigation is appropriate should then be forwarded Soldiers' chain of comma appropriate action. HQDA DODOIP Task: (x) <u>CURRENT ASSESSMI</u> 	ducted into edical and if so, and if so, and mnel were and failed to eport the 0216-03- ine if further te. The case I to the nd for D7, T7	 Fix: Ensure medical ethics is maintained and abuse was/is adequately reported. Action: MED Task Force is conducting a thorough review of detainee operations medical procedures. CID conducted a review and completed case #0216-03-259. Change: Based on Med TF, Confirm/Improve detainee medical record handling and personal accountability for abuse.
OCT	MAR	MAY
2004 2005		
MED TF Established	MED TF Complete assessment	Conduct Analysis and incorporate findings of assessment

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Fay Report – Closed Items

