Taguba Report – Closed Items

T-001 to T-011
(U) RECOMMENDATION / OBSERVATION:
The NDRS and BATS accounting systems must be expanded and used to their fullest extent to facilitate real time updating when detainees are moved and or transferred from one location to another.

(S) FIX / ACTION / CHANGE:

(S) CURRENT ASSESSMENT:

(b)(1), (b)(5)

OPR: CENTCOM
OCR:
Taguba Report – Closed Items

T-013 to T-015
(U) RECOMMENDATION / OBSERVATION:
All the compounds wired into the master manifest so MP soldiers can account for their detainees in real time and without waiting for their change sheets to be processed. This would also have the change sheet serve as a way to check up on the accuracy of the manifest as updated by each compound. BATS and NDRS system can be utilized for this function.

(U) FIX / ACTION / CHANGE:
Fix: Account for detainees in real time.

Action: With the implementation of the Detainee Information Management System (DIMS) set to come on line, real time transmission of changes and counts will now be possible. Currently ISN counts are conducted twice daily and changed annotated on Change Sheets. Likewise, intercompound transfers, new additions, and other top-down changes are delivered to the compounds twice daily. DIMS is in use at Abu Ghraib for all of these functions and is undergoing implementation at Camp Bucca.

Change: DIMS needs to link to NDRS.

OPR: CENTCOM
OCR:
Taguba Report – Closed Items

T-017 to T-019
(U) RECOMMENDATION / OBSERVATION:
- There must be significant structural improvements at each of the detention facilities. The needed changes include significant enhancement of perimeter lighting, additional chain link fencing, staking down of all concertina wire, hard site development, and expansion of Abu Ghraib (BCCF).
- The Geneva Conventions and the facility rules must be prominently displayed in English and the language of the detainees at each compound and encampment at every detention facility IAW AR 190-8.
- Further restrict US civilians and other contractors' access throughout the facility. Contractors and civilians must be in an authorized and easily identifiable uniform to be more easily distinguished from the masses of detainees in civilian clothes.
- Facilities must have a stop movement/transfer period of at least 1 hour prior to every 100% detainee roll call and ISN counts to ensure accurate accountability.

(U) FIX / ACTION / CHANGE:
Fix:
- Must be significant structural improvements at each of the detention facilities.
- Access of US civilians and contractors to detention facilities.
- Ensure accountability during ISN count.

Action:
- New/Improved facilities were constructed at all theater internment facilities. Physical security has been enhanced, lighting improved, concertina wire staked down, additional fencing and gates added, and towers situated appropriately.
- Geneva Convention and facility rules are prominently displayed in all internment facilities.
- Contractors must also display ID at all times.
- All movements are stopped at least an hour before ISN counts.

Change: Ensures appropriate improvements are made to facilities, material, policy, leadership.
Taguba Report – Closed Items

T-021 to T-025
(x) RECOMMENDATION/OBSERVATION

- LTC Jordan, former Director, Joint Interrogation and Debriefing Center and liaison officer to 205th MI Brigade, made material misrepresentations to the investigating team and that he failed to ensure soldiers under his direct control were properly trained.

(x) CURRENT ASSESSMENT:

OPR: Army

OCR:

(x) FIX/ACTION/CHANGE:

Fix: Personal Accountability

Action: The Army is aggressively investigating all reports of detainee abuse

Change: Final Disposition
Taguba Report – Closed Items

T-027 to T-035
DAIG Report

52 Findings
D-001

OPR: Policy Working Group
D-002

OPR: Policy Working Group
DAIG Report – Closed Items

D-003 to D-004
(x) RECOMMENDATION/OBSERVATION
- TRADOC develop and implement a train-the-trainer package that strongly emphasizes leaders' responsibilities to have adequate supervision and control processes in place to ensure the proper treatment of detainees.

- HQDA DODOIP Task: T2.1/T5.3

(x) CURRENT ASSESSMENT:
OPR: Army
OCR: J7

(x) FIX/ACTION/CHANGE:
Fix: Revise Training
Action: Develop / implement a train-the-trainer package that strongly emphasizes leaders' responsibilities to have adequate supervision and control processes in place to ensure the proper treatment of detainees, and the immediate reporting of detainee abuse.

Change: Develop DO LDR Train-the-Trainer Package
D-006 /Revise Training

(x) RECOMMENDATION/OBSERVATION
- TRADOC integrate training into all Professional Military Education that strongly emphasizes leaders' responsibilities to have adequate supervision and control processes in place to ensure the proper treatment of detainees.

- HQDA DODOIP Task: T2

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

Fix: Do Training Integration

Action: Integrate training into all PME that emphasizes leaders' responsibilities to supervise and control processes to ensure the proper treatment of detainees. Ensure training includes the potential for abuse involved in DO and DIO, methods to train Soldiers on responsibility to treat detainees humanely and to report abuse.

Change: Update common core tasks in areas of Leadership Fundamentals, Ethics & Ethical Decision Making, and Law of War.
DAIG Report – Closed Items

D-007
RECOMMENDATION / OBSERVATION:

CJTF-7 expand Camp Bucca as an internment/resettlement facility in order to transfer detainees from Camps Ganci and Vigilant, and phase out U.S. Armed Forces detainee operations at Abu Ghraib completely.

FIX / ACTION / CHANGE:

CURRENT ASSESSMENT

OPR: CENTCOM
OCR:
UNCLASSIFIED

D-009 /Joint/Army Doctrine Revision

(x) RECOMMENDATION/OBSERVATION

- TRADOC revise doctrine to address the criteria for establishing and operating collecting points to enable commanders to more effectively conduct intelligence exploitation in a non-linear battlespace

- HQDA DODOP Task: D4/D5

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

Fix: Review, expand, revise detainee operations doctrine as appropriate

Action: Specifically address detainee administration, internment and resettlement, and facilitate intelligence exploitation enabling commanders to better manage resources, ensure safe and secure custodial environments and improve intelligence collection

Change:
- Develop PoC – IF TSP
- Update FM 2-22.3
- Publish updated FMI 3-19.40

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<thead>
<tr>
<th>2004</th>
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<td>Draft FM 2-22.3; HUMINT Collector Operations</td>
<td>Draft JP3-63; Joint Doctrine for Detainee Operations Submitted to JS</td>
<td>Draft revision to FM 3-19.40; Internment and Resettlement Operations</td>
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<td>JUL</td>
<td>SEP</td>
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<tr>
<td>WG for adjudication of comments to draft JP 3-63</td>
<td>Publish and implement Common Core Leadership TSP</td>
<td>Publish FMI 3-19.40 and FM 2-22.3</td>
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UNCLASSIFIED

JS GHOST DOCS 537
D-010 /Joint/Army Doctrine Revision

(x) RECOMMENDATION/OBSERVATION

- TRADOC develop a single document for detainee operations that identifies the interdependent and independent roles of the Military Police custody mission and the Military Intelligence interrogation mission.

- HQDA DODOIP Task: D3.1/D3.2/D5

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

Fix: Clarify doctrine and policy

Action: Clarify doctrine to define the organizational structures, command relationships, and roles and responsibilities of personnel operating internment and interrogation facilities IAW AR 190-8

Change:

- Update FM 2-22.3
- Draft JP 3-63
- Publish updated FMI 3-19.40

2004

Draft FM 2-22.3;
HUMINT Collector Operations

2005

Draft JP3-63;
Joint Doctrine for Detainee Operations Submitted to JS

Draft revision to FM 3-19.40;
Internment and Resettlement Operations

2006

WG for adjudication of comments to draft JP 3-63

Publish FMI 3-19.40 and FM 2-22.3
D-011 /Joint/Army Doctrine Revision

(x) RECOMMENDATION/OBSERVATION
- TRADOC establish doctrine to clearly define the organizational structures, command relationships, and roles and responsibilities of personnel operating interrogation facilities.

- HQDA DODOIP Task: D3.1/D3.2/D5

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

Fix: Review, expand, revise detainee operations doctrine

Action: Address detainee administration, internment and resettlement, and facilitate intelligence exploitation enabling commanders to better manage resources, ensure safe and secure custodial environments, and improve intelligence collection

Change: Update the following:
- FM 2-22.3 and FMI 3-19.40
- JP 3-63

2004

2005

2006

AUG

DEC

APR

JUL

SEP

Draft FM 2-22.3;
HUMINT Collector Operations

Draft JP3-63;
Joint Doctrine for Detainee Operations Submitted to JS

Draft revision to FM 3-19.40;
Internment and Resettlement Operations

WG for adjudication of comments to draft JP 3-63

Publish updates to FMI 3-19.40 and FM 2-22.3.
D-012 /Joint Policy Task Force

(x) RECOMMENDATION/OBSERVATION

- The Provost Marshal General revise, and the G2 establish, policy to clearly define the organizational structures, command relationships, and roles and responsibilities of personnel operating interrogation facilities

- HQDA DODOIP Task: Po1.2/Po2.2/D3.1/

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7/Policy Working Group

Fix: Establish policy clearly delineating the relationship between MI and MP personnel with respect to interrogation operations

Action: Establish policy clearly delineating the relationship between MI and MP personnel with respect to interrogation operations and that clearly defines the organizational structures, command relationships, roles and responsibilities of MI, MP, and Medical personnel operating interrogation facilities

Change: Add to and update policy AR 381-100, RR AR 190-8

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<tbody>
<tr>
<td>Army Interrogation policy gap established for revision of DoDD 2310.1 and AR 190-8</td>
<td>OSD/JS Policy Task Force Draft RR AR 190-8 sent to publication</td>
<td>Publish RR AR 190-8</td>
<td>Published AR 381-100</td>
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</table>
DAIG Report – Closed Items

D-013
(x) RECOMMENDATION/OBSERVATION

- TRADOC and G2 ensure documentation of unit organizations meet interrogator personnel manning requirements, authorizations, and capabilities in order to provide commanders with timely intelligence

- HQDA DODOIP Task: O3/Pf1.1

(x) CURRENT ASSESSMENT:

OPR: Army

OCR:

Fix: Review organizational structure and manning documents

Action: HQDA ensures organizational structure meets requirements

Change:
- Assess level of fill of linguists and 97E in OEF/OIF
- Document modular increases across the force of 97E Interrogators
(U) RECOMMENDATION / OBSERVATION:

The CFLCC contracting officer representative ensures enough Category II interpreters are hired to support timely intelligence exploitation of detainees.

(S) CURRENT ASSESSMENT:

(b)(1), (b)(5)
DAIG Report – Closed Items

D-016
(x) RECOMMENDATION/OBSERVATION
- TRADOC integrate additional training on the collection and analysis of HUMINT into the Military Intelligence Officer Basic Course program of instruction

- HQDA DODOIP Task: T4.5

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

Fix: Integrate/revise HUMINT training

Action: Integrate additional training on collection and analysis of HUMINT into MI PME programs of instruction to prepare leaders for the HUMINT intensive demands of insurgency

Change:
- Identify G2X training/lessons leaders
- Implement G2X training in MIOBC, MICCC & SOC
- Review MI PCC and G2/ACE POIs
- Implement G2X training in MIPCC & G2/ACE

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ID G2X training/lessons for all MI leaders

Implement G2X training in MIOBC, MICCC and SOC

Review and propose changes to MI PCC and G2/ACE POI

Implement G2X training in MICCC and G2/ACE

POM 06-10 UFR
(x) RECOMMENDATION/OBSERVATION

- TRADOC, in coordination with G2 and TJAG, revise doctrine to identify interrogation approach techniques that are acceptable, effective, and legal for non-compliant detainees

- HQDA DODOIP Task: D5.1

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7/Policy Working Group

Fix: Revise Interrogation Doctrine

Action: Revise doctrine to identify interrogation approach techniques that are acceptable, effective and legal for non-compliant detainees, delineates responsibilities, and adds requirements for video taping interrogations at strategic and tactical levels

Change:

- Publish FM 2-22.3

---

2004

AUG

Draft FM 2-22.3 complete

OCT

Coordinating draft FM 2-22.3

DEC

Final Draft FM 2-22.3

2005

SEP

Publish FM 2-22.3
D-019

OPR: Policy Working Group
DAIG Report – Closed Items

D-020
D-021 Joint/Army Doctrine Revision

(x) RECOMMENDATION/OBSERVATION
- TRADOC revise doctrine for the administrative processing of detainees to improve accountability, movement, and disposition in a non-linear battle space and further examine processes for capturing and validating lessons learned in order to rapidly modify doctrine and incorporate into training application for Soldiers and units.

- HQDA DODOIP Task D1, D3, D8

(x) CURRENT ASSESSMENT:

OPR: ARMY

OCR: J7

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Draft FM 2-22.3
Final Draft FM 2-22.3
Draft JP 3-63 to JADD
Incorporate Policy TF guidance
Draft revision to FM 3-19.40, internment and Resettlement Operations
WG for adjudication of comments to draft JP 3-63
Publish FMI 3-13.40 and FIV 2-22.3

(x) FIX/ACTION/CHANGE:

Fix: Revise Doctrine


Change: Doctrine will be improved to incorporate Global War on Terrorism lessons learned in the current operational environment.
(x) RECOMMENDATION/OBSERVATION
• The Provost Marshal General revise policy for the administrative processing of detainees to improve accountability, movement, and disposition in a non-linear battlespace

• HQDA DODOIP Task: Po1.2

(x) CURRENT ASSESSMENT:
OPR: Army
OCR: Policy Working Group

Fix: Review and Revise DO Policy
Action: Update detainee policy to specifically address the administration internment / resettlement, and intelligence exploitation in any operating environment, enabling Commanders to better manage resources, ensure safe and secure custodial environments and improve intelligence gathering

Change: Revise AR 190-8
(x) RECOMMENDATION/OBSERVATION
- The Provost Marshal General, in coordination with the G2, update detainee policy to specifically address the administration, internment/resettlement, and intelligence exploitation in a non-linear battle space, enabling commanders to better manage resources, ensure safe and secure custodial environments, and improve intelligence gathering.
- HQDA DODOP Task: Po1.2

Fix: Review and Revise Policy
Action: Update detainee policy to specifically address the administration internment / resettlement, and intelligence exploitation in any operating environment, enabling Commanders to better manage resources, ensure safe and secure custodial environments and improve intelligence gathering.
Change: Revise:
AR 190-8
AR 381-100

(x) CURRENT ASSESSMENT:
OPR: Army
OCR: Policy Working Group

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<td>OSD/JS Policy Task Force established for revision of DoDD 2310.1 and AR 190-8</td>
<td>Draft RR AR 190-8 sent to publication</td>
<td>Publish revised DoDD 2310.1</td>
<td>Publish AR 380-100</td>
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</table>
D-024 / Unit Activation/Acceleration

(x) RECOMMENDATION/OBSERVATION

- TRADOC and G3 update the Military Police force structure at the division level and below to support the simultaneous execution of detainee operations and other battlefield missions.

- HQDA DODOIP Task: O1/O1.2/O1.4

(x) CURRENT ASSESSMENT:

OPR: Army

(x) FIX/ACTION/CHANGE:

Fix: Update MP Force Structure

Action: Assessed Requirements and Confirm TOEs met requirements

Change: Adequate MP Force Structure
**RECOMMENDATION/OBSERVATION**
- TRADOC and G3 update the Military Intelligence force structure at the division level and below to integrate the requirement for detainee operations that allows for timely intelligence exploitation.

- HQDA DODOIP Task: O3.1

**CURRENT ASSESSMENT:**

**OPR:** ARMY

**OCR:**

**FIX/ACTION/CHANGE:**

- **Fix:** Implement MI FS Change
- **Action:** Implement FS change in MI-CI/HUMINT force design update.
- **Change:** Document modular increases across the force

---

**Timeline:**

**MAY 2004**
- Checkmark

**DEC 2004**
- Checkmark

**2005**
- Implement modular increases

**NOV 2005**
- ARSTRUC Message

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**JS GHOST DOCS 553**
DAIG Report – Closed Items

D-026 & D-27
D-028 / Operational Needs Statement (TDRC)

RECOMMENDATION/OBSERVATION
• The Provost Marshal General review the TDRC process, structure, and employment methods for maintaining information on detainees, their property, and other related requirements within an assigned theater of operations and consider the development of an information technology solution.

• HQDA DODOIP Task: M1/O2/O2.1

CURRENT ASSESSMENT:

OPR: ARMY
OCR: NONE

FIX/ACTION/CHANGE:
Fix: TDRC sourcing and employment

Action: Field DRS v5.0 technology; Source/deploy EXORD Mod 022, which incorporates TDRC. Review future TDRC FS requirements. Review future NDRC FS requirements

Change: Update biometric tools; Assess TDRC and NDRC Requirements

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<tr>
<td>Select &amp; integrate biometric tools (DRSv5.0)</td>
<td>Assess TDRC structure / Approve EXORD 022</td>
<td>Design &amp; develop web based program w/biometrics</td>
<td>Train and deploy TDRC</td>
<td>Assess NDRC Requirements</td>
<td>Distribute Technology Verified system management/ oversight by NDRC</td>
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</table>
D-029 / Unit Activation/Acceleration

(x) RECOMMENDATION/OBSERVATION
- TRADOC and G3 continue to refine and implement the force structure changes in the Military Intelligence - Counterintelligence/Human Intelligence Force Design Update
- HQDA DODDIP Task: O3.2

(x) CURRENT ASSESSMENT:
OPR: Army
OCR: None

(x) FIX/ACTION/CHANGE:
Fix: Implement MI FS Change
Action: Implement FS change in MI-CI/HUMINT force design update
Change:
- Approve design/activation
- Schedule unit activations
- Execute activations

DEC 2004 ✓ 2005 ✓ FEB
- Approve design/activation
- VCSA Approves timeline for activation/conversion of MI BNs ICW ACP

NOV DEC
- Implement modular increases
- ARSTRUC Message
(x) RECOMMENDATION/OBSERVATION
- TRADOC integrate the Military Intelligence-Counter Intelligence/Human Intelligence Force Design Updates into the development of Units of Action and Units of Employment

- HQDA DODOIP Task: O3.2

(x) CURRENT ASSESSMENT:
OPR: Army
OCR: J7

(x) FIX/ACTION/CHANGE:
Fix: Review modular resign for HUMINT

Action: Implement modular HUMINT redesign

Change: Organizations
- Approve design/activation
- Schedule unit activations
- Execute activations
**D-031 / Unit Activation/Acceleration**

(x) **RECOMMENDATION/OBSERVATION**

- TRADOC and G3 continue to refine and implement the force structure changes in the Military Police - Internment/Resettlement Battalion Force Design Update

- HQDA DODOIP Task: 01

(x) **CURRENT ASSESSMENT:**

OPR: Army

OCR: J7

(x) **FIX/ACTION/CHANGE:**

Fix: Implement MP FDU

Action: Implement FS changes in MP I/R BN FDU

Change: Adequate MP I/R Force Structure

---

**Timeline:**

- **2003:**
  - Requirements assessment complete
  - Unit reference sheets revised

- **2004:**
  - CSA Approved Design
  - MSFA 06-11 Requirements Set

- **2005:**
  - 1st AC I/R BN and CO established (GTMO)

---

ARSTRUC Message
**RECOMMENDATION/OBSERVATION**

- TRADOC integrate this Force Design Update into the development of Units of Action and Units of Employment.

- HQDA DODOP Task: O1/O1.4

**CURRENT ASSESSMENT:**

**OPR:** Army

**OCR:** J7

**FIX/ACTION/CHANGE:**

Fix: Review modular resign

Action: Update Military Police force structure design at the UA, UEy, and UEx levels to support the simultaneous execution of detainee operations and other battlefield missions; ensure the AC/RC mix is appropriately maintained

Change: Organizations

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- Requirements assessment complete
- Unit reference sheets revised
- CSA Approved Design
- MSFA 06-11 Requirements Set
- 1st AC I/R BN and CO established (GTMO)

ARSTRUC Message
**D-033 / Facility Standards**

**RECOMMENDATION/OBSERVATION**
- CJTF-7 and CJTF-180 ensure all units meet the guidelines for minimum infrastructure standards supporting detainee operations to allow for adequate facilities to house detainees.

**HQDA DODOIP Task:** F1.1

**CURRENT ASSESSMENT:**
**OPR:** Army

**OCR:** Policy Working Group/CENTCOM

Fix: deteriorating infrastructure that impacted on having a clean, safe, and secure working environment for Soldiers and living conditions for detainees.

**Action:** Coordinate through JS to ensure all MNF-I and CJTF-75 units meet the guidelines for minimum infrastructure standards supporting detainee operations to allow for adequate facilities to house detainees.

**Change:**
- On site inspections
- Publish FMI 3-19.40

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<tr>
<td>HQDA support to CFLCC Assessment</td>
<td>DSLOC discussion COCOM requests further guidance on minimum standards</td>
<td>HQDA support to CFLCC Assessment</td>
<td>Publish FMI 3-19.40</td>
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</table>
(U) RECOMMENDATION / OBSERVATION:

CJTF-7 and CJTF-180 implement a safety inspection program for all facilities that support detainee operations to identify and eliminate hazards to soldiers and detainees.

(S) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR: DA & Policy Working Group
DAIG Report – Closed Items

D-035 to D-037
(x) RECOMMENDATION/OBSERVATION

- TRADOC review the preventive medicine detachment force structure to ensure support to all collecting points and internment/resettlement facilities in a non-linear battlespace.

- HQDA DODOIP Task: O4

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

(x) FIX/ACTION/CHANGE:

Fix: Analyze medical force structure for DO

Action: Modify medical force structure as required

Change:
- Design medical force structure
- Resource new force structure
- Implement new force structure
DAIG Report – Closed Items

D-039 to D-042
D-043 / ONS Programming

(x) RECOMMENDATION/OBSERVATION

- TRADOC identify minimum equipment requirements for detainee operations to ensure successful unit mission accomplishment

- HQDA DODOIP Task: M2, M3.1

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

(x) FIX/ACTION/CHANGE:

Fix: Review DO equipment requirements

Action: Review and adjust minimum equipment requirements for detainee operations

Change: Equipment Requirements
DAIG Report – Closed Items

D-044 to D-045
(x) RECOMMENDATION/OBSERVATION

- TRADOC integrate standardized detainee operations training into all Army proponent school common core programs of instruction and training support packages.

- HQDA DODOIP Task: T5.2/T5.3

(x) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

(x) FIX/ACTION/CHANGE:

Fix: Review and Revise Detainee Operations Programs of Instruction

Action: Integrate standardized detainee operations training into appropriate Army proponent school common core programs of instruction utilizing the point of capture to collection point training support package.

Change: Create and revise detainee operations POIs and TSPs using lessons learned from OEF/OIF
DAIG Report – Closed Items

D-047 to D-048
**D-049 / Exportable Training Package**

(x) **RECOMMENDATION/OBSERVATION**
- FORSCOM integrate a standardized detainee operations training package as part of the pre- and post-mobilization training.

- HQDA Task T5.3

(x) **CURRENT ASSESSMENT:**

**OPR:** Army

**OCR:** J7

(x) **FIX/ACTION/CHANGE:**

**Fix:** Review and modify pre and post mobilization training

**Action:** Integrate a standardized detainee operations training package as part of pre-and post mobilization training for all soldiers

**Change:** Revise and Develop DO Training Support Packages

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<td>Developed Exportable DO TSP</td>
<td>TRADOC tasked to analyze task and link with Point of Capture to Collection Point TSP</td>
<td>Identify leader integration tasks/Resource requirements</td>
<td>Integrate changes in existing and draft new TSPs as required.</td>
<td>Publish and implement point of capture to collection point DO TSP</td>
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UNCLASSIFIED

JS GHOST DOCS 569
DAIG Report – Closed Items

D-050
D-051

OPR: Policy Working Group
DAIG Report – Closed Items

D-052
Fay Report

28 Findings
(x) RECOMMENDATION/OBSERVATION

- The Army needs to re-emphasize Soldier and leader responsibilities in interrogation and detention operations and retrain them to perform in accordance with law, regulations, and Army values and to live up to the responsibilities of their rank and position. Leaders must also provide adequate training to ensure Soldiers understand their authorities. The Army must ensure that future interrogation policies are simple, direct and include safeguards against abuse. Organizations such as the JIDC must possess a functioning chain of command capable of directing interrogation operations.

- HQDA DOD/JP Task:
  Po2/3.3/4.1/D2.4/5.1/6.1/6.2/T1/2/2.1.3/5.3/7.4/7.5/L1/2/3/O3.7/6

(x) CURRENT ASSESSMENT:

OPR: Army
OCR: J7/Policy Working Group

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<tbody>
<tr>
<td>Draft FM 2-22.3</td>
<td>Coordinating draft FM 2-22.3</td>
<td>OSD/JS Policy Task Force established for revision of DoDD 2310.1 and AR 190-8</td>
<td>Draft JP 3-63 to JADD</td>
<td>Incorporate Policy TF guidance</td>
<td>Draft revision to FM 3-19.40; Intermittent and Resettlement Operations</td>
<td>WG for adjudication of comments to draft JP 3-63</td>
<td>Publish FM 3-19.40 and FM 2-22.3</td>
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</table>

Fix: Integrate soldier responsibilities related to detainee operations into all PME

Action: Direct Commanders to enforce the basic fundamental discipline standards of Soldiers, provide training, and immediately correct inappropriate behavior of Soldiers towards detainees to ensure the proper treatment of detainees

Change:

- Develop TSPs
Fay Report – Closed Items

F-002 to F-003
(U) RECOMMENDATION

JIDCs need to be structured, manned, trained and equipped as standard military organizations. These organizations should be certified by TRADOC and/or JFCOM. Appropriate Service and Joint doctrine should be developed defining JIDCs' missions and functions as separate commands.

(U) CURRENT ASSESSMENT:

--- JDIC sourcing formalized via COCOM-validated JMDs
--- Army has similar sections in FM 2-22.3.
--- Development of a joint intelligence structure to field JIDCs capable of sustaining current requirements and possibly future contingencies is underway; Army has agreed to provide command elements.
--- DHMO staffing Joint Interrogator Training concept with Services, Joint Staff, and COCOMs.

Recommend change to BLUE – Intent Met.

OPR: J-2
OCR: J-7I/Services

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<tr>
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<td>Nov</td>
<td>Jan</td>
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FIX/ACTION/CHANGE:

Fix: (U) Define JDIC mission, force structure and functions in Joint and Service Doctrine.

Action: (U) Define JDIC mission, structure and functions in Joint Pub 2-01.2 and Service Doctrine.

Change: (U) Under new doctrine, JIDCs will have defined missions and functions and standard structure, manning, training and equipment.
(x) RECOMMENDATION/OBSERVATION
- Detention centers must be established in accordance with AR 190-8 to ensure safety and compliance with the Geneva Conventions.
- As a matter of policy, force protection concerns must be applicable to any detention facility and all detention operations.
- Protect detainees in accordance with Geneva Convention IV by providing adequate force protection.
- HQDA DODOIP Task: Po1.1/Po1.2 /Po3.6/F3/Z2

(x) CURRENT ASSESSMENT:
OPR: Army
OCR: Policy Working Group

(x) FIX/ACTION/CHANGE:
Fix: Review and Revise Policy

Action: Publish Rapid Revision to Army Regulation (AR) 190-8, Enemy Prisoners of War, Retained Personnel, Civilian Internees and Other Detainees

Change:
- Update AR 190-8 (RR)
- Assess onsite force protection
Fay Report – Closed Items

F-06
RECOMMENDATION/OBSERVATION

- Screening, interrogation and release procedures at the tactical level need to be properly executed. Those detainees who pose no threat and are of no intelligence value should be released by capturing units within 72 hours. Those detainees thought to be a threat but of no further intelligence value should be sent to a long term confinement facility. Those detainees thought to possess further intelligence value should be sent to a Corps/Theater Interrogation Center.
- HQDA DODOIP Task: Po1.2/3.7/D5.3/D8/T1.1/T5.1

CURRENT ASSESSMENT:

OPR: Army
OCR: J7/Policy Working Group

2004

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<th>OCT</th>
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<tbody>
<tr>
<td>Army</td>
<td>OSD/JS Policy Task Force</td>
<td>Draft RR AR 190-8</td>
<td>Draft revision to FM 3-19.40; Intermittent and Resettlement Operations</td>
<td>WG for adjudication of comments to draft JP 3-63</td>
<td>Publish FMI 3-19.40, FM 2-22.3 and RR AR190-8</td>
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F-008

OPR: OSD

OCR: Army / J-2
F-009 / Unit Activation/Acceleration

(x) RECOMMENDATION/OBSERVATION
- The Army must increase the number of HUMINT units to overcome downsizing of HUMINT forces over the last 10 years and to address current and future HUMINT requirements

(x) CURRENT ASSESSMENT: ●
OPR: Army
OCR:

(x) FIX/ACTION/CHANGE:
Fix: Conduct review to determine future requirements

Action: Increase the number of HUMINT units and implement MI FS
Change: Adjust MI force structure

MAY

2004

Force Feasibility/Review #1 finalized personnel requirements at UEx and below

DEC

2005

Approve design/activation

FEB

VCSA Approves timeline for activation/ conversion of MI BNs ICW ACP

NOV

Force Feasibility Review finalized MI FS at UEx and in BCT

DEC

Implement modular increases

Resource UA-level analysis cells

ARSTRUC Message
(U) RECOMMENDATION
The Army and DoD should plan on operating JIDC organizations in future operational environments, establish appropriate manning and equipment authorizations for the same.

(U) CURRENT ASSESSMENT:
-- JDIC sourcing formalized via COCOM-validated JMDs
-- Army has similar sections in FM 2-22.3.
-- Development of a joint intelligence structure to field JIDCs capable of sustaining current requirements and possibly future contingencies is underway; Army has agreed to provide command elements.
-- DHMO designated policy group contributing to future JIDC planning.

Recommend change to BLUE – Intent Met.

OPR: J-2
OCR: J-7/Services

FIX/ACTION/CHANGE:

Fix: (U) Write procedures for planning, personnel & logistic support into Joint and Service doctrine. Establish manning authorizations for future JIDCs.

Action: (U) Write procedures for planning, personnel, and logistic support for JDIC into JP 2-01.2 and Service Doctrine. Establish manning authorizations for future JIDCs through manning conferences and White papers.

Change: (U) JIDCs will be doctrinally structured and appropriately manned.
Issue Title: F-011 Inadequate Linguists

(U) RECOMMENDATION / OBSERVATION:

This shortage negatively affected every level of detainee operations from point-of-capture through detention facility... Linguists were a critical node and limited the maximum number of interrogations that could be conducted at any time to the number of linguists available.

(U) CURRENT ASSESSMENT:

○ P&R is working with the services to better identify their needs and articulate those needs in advance. P&R has developed a system for planning and identifying gaps and will be testing that system May 2 with EUCOM.

(U) FIX/ACTION/CHANGE:

None at this time.

OPR: USD(P&R)
OCR: USD(P)
Fay Report – Closed Items

F-012
**F-013 / Revise Policy, Training and Guidance**

**(x) RECOMMENDATION/OBSERVATION**

- More training emphasis needs to be placed on Soldier and leader responsibilities concerning the identification and reporting of detainee abuse incidents or concerns up through the chain of command, or to other offices such as CID, IG or SJA. This training should not just address the rules, but address case studies from recent and past detainee and interrogation operations to address likely issues interrogators and their supervisors will encounter. Soldiers and leaders need to be taught to integrate Army values and ethical decision making to deal with interrogation issues that are not clearly prohibited or allowed. Furthermore, it should be stressed that methods employed by US Army interrogators will represent US values.

- HQDA DODOIP Task: T1/T11/D11/L1

**(x) CURRENT ASSESSMENT:**

- Intra-Council Green

OPR: Army\textsubscript{MAY}  OCR: J7

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<tr>
<th>2004</th>
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<tr>
<td>FORSCOM DO mission specific TNG guidance issued</td>
<td>Exportable DO (VR) Training Support Package</td>
<td>AR 350-1 Updated/ Final Legal Review Draft revision to FM 3-19.40; Interment and Resettlement Operations</td>
</tr>
<tr>
<td>OIF/OEF ind replacement TNG guidance updated</td>
<td>Publish FM 3-19.40, FM 2-22.3 and AR 350-1</td>
<td>Publish FM 6-22</td>
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</table>

**(x) FIX/ACTION/CHANGE:**

- Fix: Personal Accountability and values in Detainee Operations

- Action: Revise policy and training guidance to reflect annual Law of War training requirements.

- Enforce fundamental standards

- Change:
  - AR 350-1 updated
  - Incorporate lessons learned into leader development and training guidance
Fay Report – Closed Items

F-014
(x) RECOMMENDATION/OBSERVATION

- TRADOC should initiate an effort to develop a cross branch training program in detainee and interrogation operations training. FORSCOM should reinstitute combined MI/MP unit training such as the Gold Sword/Silver Sword Exercises that were conducted annually.
- HQDA DODOIP Task: T3

(x) CURRENT ASSESSMENT:

OPR: Army

OCR:

(x) FIX/ACTION/CHANGE:

Fix: Review and analyze potential for a cross branch training program.

Action: HQDA identify, develops and resources cross branch training program.

Change: Revise training guidance and MP/MI institutional DO training methods

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<th>DEC 2004</th>
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<tbody>
<tr>
<td>Begin information gathering</td>
<td>Complete analysis</td>
<td>Publish and implement point of capture to collection point DO TSP</td>
<td>Publish AR 350-1</td>
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</tbody>
</table>
(x) RECOMMENDATION/OBSERVATION
- MI Officer, NCO and Warrant Officer training needs to include interrogation operations to include management procedures, automation support, collection management and JIDC operations. Officer and senior NCO training should also emphasize the potential for abuse involved in detention and interrogation operations.
- HQDA DODOIP Task: Pe1.1/Pe2/T4.2/T4.3/T4.4

(x) CURRENT ASSESSMENT:

OPR: Army
OCR: J7

(x) FIX/ACTION/CHANGE:

Fix: Quality and quantity of linguists and level of training for HUMINT personnel

Action: Analyze current manning, training and PME

Change:
- Review fill of linguist
- Determine future requirements
- Revise PME

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Develop G2X MTT for OIF/OEF forces
Conducted G2X MTTs for OIF/OEF forces
Pilot G2X training course
Implement G2X resident training course

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<th>FEB 2005</th>
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<tbody>
<tr>
<td>Review and determine JIDC TNG Requirements</td>
<td>Review fill of linguist v requirements for OIF</td>
<td>Revise/Develop TSPs and Lesson Plans as required</td>
</tr>
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</table>
(x) RECOMMENDATION/OBSERVATION

- DA should conduct a review to determine future Army doctrine for interrogation operations and detention operations.
- HQDA DODOIP Task: D2/D2.4/D3

(x) CURRENT ASSESSMENT:

OPR: Army
OCR: J7

Fix: Review, expand, revise detainee operations doctrine as appropriate

Action: Doctrine should address detainee administration, internment and resettlement, and facilitate intelligence exploitation enabling commanders to better manage resources, ensure safe and secure custodial environments, and improve intelligence collection;

Change: Draft FM 2-22.3, FMI 3-19.40
(x) RECOMMENDATION/OBSERVATION

- As TRADOC reviews and enhances detainee and interrogation operations doctrine, it should ensure that record keeping and information sharing requirements are addressed.
- HQDA DODOIP Task: D8/D8.1/D8.2/D8.3/T5.3

(x) CURRENT ASSESSMENT:

OPR: Army
OCR: J7

Fix: Develop and implement standardized Task, Conditions, and Standards for detention facility operations.

Action: Standards must include detention facility operations for record keeping and communication and coordination between military intelligence, military police, medical personnel and JAG to insure files are kept current and required dates are being met, to expedite detainee release when ordered.

Change: Draft FM 2-22.3, FMI 3-19.40

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USAMPS developed and implemented an exportable 55 hour DO TSP

TRADOC tasked to analyze task and link with Point of Capture to Collection Point TSP

Draft revision to FM 3-19.40; Internment and Resettlement Operations

WG for adjudication of comments to draft JP 3-83

Publish and implement point of capture to collection point DO TSP

Publish FMI 3-19.40 and FM 2-22.3
F-019 Contracting Shortfalls to Training

(U) RECOMMENDATION/OBSERVATION
- The contracting system failed to ensure that properly trained and vetted linguist and interrogator personnel were hired to support operations at Abu Ghraib.

(U) CURRENT ASSESSMENT:
- Issue will be addressed by the Joint Task Force Policy Charter between OSD and ARMY
- Issue has been discussed with P&R to develop a plan for training and vetting linguists in contract work.
- Intelligence contracting issues – intel being competitively bid through private sector competing with USG efforts to hire for Army.

OPR: Joint Policy Task Force
OCR: USD (P)

(U) FIX/ACTION/CHANGE:
Fix: DoD should establish policy on the use of contract interrogators for all services
Action: Working w/ ASAALT to establish clear standards in SOW
Change: Policy/Training
Fay Report – Closed Items

F-020 to F-022
F-023 DoD Enforcement of Procedures Conducted by OGA

(U) RECOMMENDATION/OBSERVATION
- DoD must enforce adherence by OGA with established DoD practices and procedures while conducting detainee interrogation operations at DoD facilities

(S/NF) CURRENT ASSESSMENT:

(U) FIX/ACTION/CHANGE:
Fix: DoD Policy Emphasis
Action: Issue Policy guidance and update existing MOUs
Change: Clearly defined OGA role in interrogation of DoD detainees

OPR: USD (I)
OCR: USD (P)
Fay Report – Closed Items

F-024 to F-025
RECOMMENDATION/OBSERVATION

- Ref: Individual Responsibility for Detainee Abuse at Abu Ghraib. This information should be forwarded to his/her chain of command for appropriate action.
- Item 25c thru 29, pgs 119-135 (27 Individual Recommendations, with #29 including 17 personnel)

CURRENT ASSESSMENT:

OPR: Army
OCR:

FIX/ACTION/CHANGE:

Fix: Personal Accountability

Action: HQDA OTJAG is monitoring actions taken by Soldiers' Court Martial Convening Authority

Change: Of the 45 individuals recommended for referral to the chain of command, all have been referred.
**F-027 / Medical Task Force Assessment**

**RECOMMENDATION/OBSERVATION**
- An inquiry should be conducted into
  1) whether appropriate medical records were maintained, and if so, were they properly stored and collected and
  2) whether medical personnel were aware of detainee abuse and failed to properly document and report the abuse.
- CID should review case #0216-03-CID259-61211 to determine if further investigation is appropriate. The case should then be forwarded to the Soldiers' chain of command for appropriate action.
- HQDA DODOIP Task: D7, T7

**CURRENT ASSESSMENT:** None

**OPR:** Army

**Fix:** Ensure medical ethics is maintained and abuse was/is adequately reported.

**Action:**
1) MED Task Force is conducting a thorough review of detainee operations medical procedures.
2) CID conducted a review and completed case #0216-03-259.

**Change:** Based on Med TF, Confirm/Improve detainee medical record handling and personal accountability for abuse.
Fay Report – Closed Items