Miller Report
21 Findings
(U) RECOMMENDATION / OBSERVATION:

Establish a robust coordinating authority to direct and coordinate all HUMINT collection and analysis in Iraq. Supplement this authority with a collection management operation focused to support the needs of the Global War on Terrorism (GWOT), the Theater Commander and CJTF-7 Commanders' intelligence and targeting objectives. Additional resources are required for the CJTF-7 CJ2X to sustain effort.

(S) CURRENT ASSESSMENT:

OPR: CENTCOM

OCR:
(U) RECOMMENDATION / OBSERVATION:

HUMINT collection priorities were not clearly defined, leading to ambiguous collection efforts. There are a large number of collection priorities that require a clear prioritization as to which requirements support the commander's critical information requirements.

(S) FIX / ACTION / CHANGE:

(b)(1), (b)(6)

(S) CURRENT ASSESSMENT:

(b)(1), (b)(6)

OPR: CENTCOM
OCR:
M-003

OPR: Policy Working Group

Status on 27 Jan 05: 

UNCLASSIFIED
(U) RECOMMENDATION / OBSERVATION:

CJTF-7 is establishing a HUMINT Collection and Targeting meeting that provides a weekly forum for system information sharing, internee access, and tasking protocols to fully leverage the participation of all entities active in the theater (to include Special Operations Forces (SOF), the Criminal Investigative Task Force, Central Intelligence Agency, and the Iraqi Survey Group) to support the CJTF-7 commander's intelligence and targeting objectives.

(S) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR:
(U) RECOMMENDATION / OBSERVATION:

Expedite the exchange of Counterterrorism information and analysis between collectors in the field and the national intelligence community by integrating the Interrogator Tiger Teams with analysts at the CJTF-7 CJ2X and national intelligence community through JITF-CT. Energize the analysis-collection feedback loop of the intelligence cycle with robust, timely, GWOT oriented, collection management planning and execution.

(S) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR:
(U) RECOMMENDATION / OBSERVATION:

Establish and train interrogation Tiger Teams comprised of one interrogator and one analyst, both with SCI access. CJTF-7 has established an initial cadre of integrated Interrogation Tiger Teams from current assets and scheduled deploying interrogators and analysts to attend strategic interrogator and analyst training at Tiger team University, USAICS, and Fort Huachuca in October 03.

(S) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR:
(U) RECOMMENDATION / OBSERVATION:

Consolidate the interrogation mission at one Joint Interrogation Debriefing Center (JIDC)/strategic interrogation facility under CJTF-7 command. This action has been initiated.

(6) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR:
M-008

OPR: J-7

Status on 27 Jan 05:
Issue Title (Train Analysts):
M-009 MILLER REPORT Item 4, Recommendation, pg 5

(U) RECOMMENDATION / OBSERVATION:

Train analysts to incorporate databases including DMS, CT-link, web-safe, CIA Source, Harmony, and Coliseum in interrogation planning and execution. This training is provided at Tiger Team University and can be leveraged with a sustained theater training program.

(S) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR: J7
(U) RECOMMENDATION / OBSERVATION:

Provide the necessary systems and bandwidth to enable direct analytical support to interrogation operations. See paragraph 6 (Information Technology).

(S) FIX / ACTION / CHANGE:

(S) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR:
(U) RECOMMENDATION / OBSERVATION:

Provide 1 BSCT to support interrogation operations.

(S) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR:
Miller Report – Closed Items

M-012
M-014 to M-016
M-018 to M-020
Issue Title (Lack of Trained Analyst):
M-013 MILLER REPORT: Item 4, Recommendation, pg

(U) RECOMMENDATION / OBSERVATION:

CJTF-7 should provide TF-20 Tiger Team support.

(S) FIX / ACTION / CHANGE:

(S) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR:

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JS GHOST DOCS 178
Miller Report – Closed Items

M-012
M-014 to M-016
M-018 to M-020
(U) RECOMMENDATION / OBSERVATION:

Assign, train, and sustain interrogator and detention staff team building focused on improving the collection of intelligence. MP detention staff training programs utilized by JTF-GTMO were provided to CJTF-7 for consideration and baseline implementation. Training programs were delivered and training teams supported.

(S) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR:
Miller Report – Closed Items

M-012
M-014 to M-016
M-018 to M-020
(U) RECOMMENDATION / OBSERVATION:

- Create a robust automated knowledge center, incorporating information and documents currently located in diverse data stores to allow for sharing of all information on internees: OPTIONS (ref pg 11)

- Implement a theater level network that supports folder, file, and document sharing.
- Ensure bandwidth is adequate to support the network traffic and all the users.
- Ensure that all units have access to the network with adequate number of workstations to support the mission, especially for those units that capture and/or initially process internees and those units that conduct analysis and interrogations.

- Develop a database that incorporates the various data stores, from the time of capture and through the intelligence analysis and interrogation process.
- The web-based Joint Detainee Information Management System (JDIMS) developed for and currently utilized by JTF Guantanamo, with some tailoring and modifications, will be adequate to meet this need of a consolidated internee database. This database also contains a collection management and dissemination module that manages all requirements and reporting on internees. It also contains an online reports writing feature, which allows the analysts and interrogators to create reports and immediately share information.

- The Detention Information Management System (DIMS) also developed for and utilized by JTF Guantanamo to capture initial detainee information as well as operational data gathered by the military police, will allow for in/out of internee information from the time of capture and throughout their stay at the detention facilities when not being interrogated.

- A Joint Detainee Information Management System-Iraq will share data with JTF Guantanamo detainee database and make it available to the intelligence community. By sharing detainee information, the intelligence community will benefit from a web-based single source of detainee information readily available to them via the SIPR network.
(U) RECOMMENDATION / OBSERVATION:
- A similar system should be implemented in Afghanistan for the detainee operations conducted there.

--The goal of a worldwide-integrated detainee database is to address the needs of detainee interrogation operations and to share information regardless of location. It is the tool to bridge intelligence and technology in order to achieve information dominance and efficient operational control over the detainee/internnee population and allow for near-real time data mining, information visualization, and intelligence exploitation to combat the Global War on Terrorism.

(S) CURRENT ASSESSMENT:
Taguba Report
35 Findings
Taguba Report – Closed Items

T-001 to T-003
T-005 to T-011
T-013 to T-015
T-017 to T-018
T-021 to T-023
T-025
T-027 to T-032
T-034 to T-035
(U) RECOMMENDATION / OBSERVATION:
That detention facility commanders and interrogation facility commanders ensure that appropriate copies of the Geneva Convention Relative to the Treatment of Prisoners of War and notice of protections be made available in both English and the detainees' language and be prominently displayed in all detention facilities. Detainees with questions regarding their treatment should be given the full opportunity to read the Convention.

(U) FIX / ACTION / CHANGE:
Fix: Ensure that copies of the Geneva Convention, relative to the treatment of POWs are available.

Action: Arabic copies of the Geneva Convention, Relative to the Treatment of POWs has been placed in each facility. Given the large size of the volume, it is not feasible to give every detainee a copy. Signs are also posted that inform the detainees how to report abuse or other problems. Arabic signs are posted in the compounds listing the basic rights of all detainees. Ensures detainees have access to the Geneva Convention.

Change: Ensures detainees have access to the Geneva Convention.

(OPR: CENTCOM
OCR: 143

SECRET
JS GHOST DOCS 186
Taguba Report – Closed Items

T-001 to T-003
T-005 to T-011
T-013 to T-015
T-017 to T-018
T-021 to T-023
T-025
T-027 to T-032
T-034 to T-035
(U) RECOMMENDATION / OBSERVATION:
The NDRS and BATS accounting systems must be expanded and used to their fullest extent to facilitate real time updating when detainees are moved and or transferred from one location to another.

(S) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR:
Taguba Report – Closed Items

T-001 to T-003
T-005 to T-011
T-013 to T-015
T-017 to T-018
T-021 to T-023
T-025
T-027 to T-032
T-034 to T-035
(U) RECOMMENDATION / OBSERVATION:
All the compounds wired into the master manifest so MP soldiers can account for their detainees in real time and without waiting for their change sheets to be processed. This would also have the change sheet serve as a way to check up on the accuracy of the manifest as updated by each compound. BATS and NDRS system can be utilized for this function.

(U) FIX / ACTION / CHANGE:

Fix: Account for detainees in real time.

Action: With the implementation of the Detainee Information Management System (DIMS) set to come on line, real time transmission of changes and counts will now be possible. Currently ISN counts are conducted twice daily and changed annotated on Change Sheets. Likewise, intercompound transfers, new additions, and other top-down changes are delivered to the compounds twice daily. DIMS is in use at Abu Ghraib for all of these functions and will shortly (May 2005) be in place at Camp Bucca.

Change: DIMS needs to link to NDRS.

OPR: CENTCOM
OCR:
Taguba Report – Closed Items

T-001 to T-003
T-005 to T-011
T-013 to T-015
T-017 to T-018
T-021 to T-023
T-025
T-027 to T-032
T-034 to T-035
(U) RECOMMENDATION / OBSERVATION:
AARs must be conducted after serious incidents at any given facility. The observations and corrective actions that develop from the AARs must be analyzed by the respective MP Battalion S-3 section, developed into a plan of action, shared with the other facilities, and implemented as a matter of policy.

(S) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR: J7
(U) RECOMMENDATION / OBSERVATION:
- There must be significant structural improvements at each of the detention facilities. The needed changes include significant enhancement of perimeter lighting, additional chain link fencing, staking down of all concertina wire, hard site development, and expansion of Abu Ghraib (BCCF).
- The Geneva Conventions and the facility rules must be prominently displayed in English and the language of the detainees at each compound and encampment at every detention facility IAW AR 190-8.
- Further restrict US civilians and other contractors’ access throughout the facility. Contractors and civilians must be in an authorized and easily identifiable uniform to be more easily distinguished from the masses of detainees in civilian clothes.
- Facilities must have a stop movement/transfer period of at least 1 hour prior to every 100% detainee roll call and ISN counts to ensure accurate accountability.

(U) FIX / ACTION / CHANGE:
Fix:
- Must be significant structural improvements at each of the detention facilities.
- Access of US civilians and contractors to detention facilities.
- Ensure accountability during ISN count.

Action:
- New/Improved facilities were constructed at all theater internment facilities. Physical security has been enhanced, lighting improved, concertina wire staked down, additional fencing and gates added, and towers situated appropriately.
- Geneva Convention and facility rules are prominently displayed in all internment facilities.
- Contractors must also display ID at all times.
- All movements are stopped at least an hour before ISN counts.

Change: Ensures appropriate improvements are made to facilities, material, policy, leadership

OPR: CENTCOM
OCR: DA

SECRET
Taguba Report – Closed Items

T-001 to T-003
T-005 to T-011
T-013 to T-015
T-017 to T-018
T-021 to T-023
T-025
T-027 to T-032
T-034 to T-035
(U) RECOMMENDATION/OBSERVATION
- COL Pappas be given a General Officer Memorandum of Reprimand and Investigated UP procedure 15, AR 381-10 US Army Intelligence Activities for the acts identified on pg. 45 of the Taguba report

(U) CURRENT ASSESSMENT:
OPR: Army
OCR:

(U) FIX/ACTION/CHANGE:
Fix: Personal Accountability
Action: The Army is aggressively investigating all reports of detainee abuse to the investigative standards of due diligence.
Change: Final Disposition
Taguba Report – Closed Items

T-001 to T-003
T-005 to T-011
T-013 to T-015
T-017 to T-018
T-021 to T-023
T-025
T-027 to T-032
T-034 to T-035
(U) RECOMMENDATION / OBSERVATION:
That LTC Jordan, be relieved from duty and given General Officer Memorandum of Reprimand for the acts identified on p. 45 of the Taguba Report.

(S) CURRENT ASSESSMENT:

(S) FIX / ACTION / CHANGE:

Fix:

Action:

Change:

OPR: CENTCOM
OCR: DA
Taguba Report – Closed Items

T-001 to T-003
T-005 to T-011
T-013 to T-015
T-017 to T-018
T-021 to T-023
T-025
T-027 to T-032
T-034 to T-035
(U) RECOMMENDATION / OBSERVATION:

That Mr. Stephanowicz be given an Official Reprimand to be placed in his employee file, termination of employment, and generation of a derogatory report to revoke his security clearance for the acts identified on p. 48 of the Taguba Report.

(U) FIX / ACTION / CHANGE:

OBE.

(U) CURRENT ASSESSMENT:

Employee terminated. Request closure.

OPR: OSD
OCR: OSD - DoJ
Taguba Report – Closed Items

T-001 to T-003
T-005 to T-011
T-013 to T-015
T-017 to T-018
T-021 to T-023
T-025
T-027 to T-032
T-034 to T-035
DAIG Report
52 Findings
D-001

OPR: Policy Working Group

Status on 27 Jan 05: ○
UNCLASSIFIED

D-002

OPR: Policy Working Group

Status on 27 Jan 05:
D-003 / Revise Policy and Guidance

(U) RECOMMENDATION/OBSERVATION

- Commanders enforce the basic fundamental discipline standards of Soldiers, provide training, and immediately correct inappropriate behavior of Soldiers towards detainees to ensure the proper treatment of detainees.

- HQDA DODOIP Task: T1/L1

(U) CURRENT ASSESSMENT: ☐

Intra-Council Green

OPR: Army

OCR: J7

May 2004 ✓ ✓ ✓ 2005 ✓ ✓ May

FORSOM DO mission specific TNG guidance issued  ✓ Exportable DO (I/R) Training Support Package ✓ OIF/OEF Ind replacement TNG guidance updated ✓ AR 350-1 Updated/ Final Legal Review ✓ AR 350-1 published

(U) FIX/ACTION/CHANGE:

Fix: Personal Accountability

Action: Revise policy and training guidance to reflect annual Law of War training requirements. Enforce fundamental standards.

Change:
- AR 350-1 updated
- Incorporate lessons learned into leader development and training guidance.
(U) RECOMMENDATION/OBSERVATION

- Commanders assess the quality of leadership in units and replace those leaders who do not enforce discipline and hold Soldiers accountable.

- HQDA DODOIP Task: L2/L2.1

(U) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Enforce Discipline and Accountability

Action: Ensure Commanders understand the fundamental requirement to hold all Soldiers accountable

Change: Command emphasis for leaders to ensure enforcement of reporting detainee abuse and Soldier discipline
**Recommendation/Observation**

- TRADOC develop and implement a train-the-trainer package that strongly emphasizes leaders' responsibilities to have adequate supervision and control processes in place to ensure the proper treatment of detainees.

- HQDA DODOIP Task: T2.1/T5.3

**Current Assessment:**

OPR: Army

OCR: J7

**Fix/Action/Change:**

Fix: Revise Training

Action: Develop / implement a train-the-trainer package that strongly emphasizes leaders' responsibilities to have adequate supervision and control processes in place to ensure the proper treatment of detainees, and the immediate reporting of detainee abuse.

Change: Develop DO LDR Train-the-Trainer Package

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<table>
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<th>MAY</th>
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<tr>
<td>TRADOC tasked to analyze task and link with Point of Capture to Collection Point TSP</td>
<td>TRADOC review and identify DO leader lessons learned</td>
<td>Identify leader responsibilities/ Develop performance measures</td>
<td>AR 350-1 Updated/Final Legal Review</td>
<td>AR 350-1 published</td>
<td>Staff Coordinating Draft with Army MACOMs and OTJAG</td>
</tr>
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</table>

Publication of point of capture to collection point DO TSP
(U) RECOMMENDATION/OBSERVATION

TRADOC integrate training into all Professional Military Education that strongly emphasizes leaders' responsibilities to have adequate supervision and control processes in place to ensure the proper treatment of detainees.

• HQDA DODOIP Task: T2

(U) CURRENT ASSESSMENT: 

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: DO Training Integration

Action: Integrate training into all PME that emphasizes leaders' responsibilities to supervise and control processes to ensure the proper treatment of detainees. Ensure training includes the potential for abuse involved in DO and DIO, methods to train Soldiers on responsibility to treat detainees humanely and to report abuse.

Change: Update common core tasks in areas of Leadership Fundamentals, Ethics & Ethical Decision Making, and Law of War.
(U) RECOMMENDATION/OBSERVATION

- The G3 require pre-deployment training include a strong emphasis on leaders' responsibilities to have adequate supervision and control processes in place to ensure proper treatment of, and prevent abuse of, detainees.

- HQDA DODOIP Task: T2.3

(U) CURRENT ASSESSMENT: 

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Army training guidance with emphasis on pre-deployment DO training

Action: Revise Army leadership and annual training requirements

Change: Revise AR 350-1 Army Training and Education

<table>
<thead>
<tr>
<th>2004</th>
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<tr>
<td>CTCs incorporate DO LL and scenarios in all unit rotations</td>
<td>USAMPS developed and implemented an exportable 55 hour DO TSP</td>
<td>Updated FORSCOM Follow-on Forces Training Requirements</td>
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165
CJTF-7 expand Camp Bucca as an internment/resettlement facility in order to transfer detainees from Camps Ganci and Vigilant, and phase out U.S. Armed Forces detainee operations at Abu Ghraib completely.
(U) RECOMMENDATION/OBSERVATION

- TRADOC revise doctrine to address the criteria for establishing and operating collecting points to enable commanders to more effectively conduct intelligence exploitation in a non-linear battlespace.

- HQDA DODCIP Task: D4/D5

(U) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Review, expand, revise detainee operations doctrine as appropriate

Action: Specifically address detainee administration, internment and resettlement, and facilitate intelligence exploitation enabling commanders to better manage resources, ensure safe and secure custodial environments and improve intelligence collection.

Change:

- Update FM 2-22.3
- Publish updated FM 3-19.40
(U) RECOMMENDATION/OBSERVATION
• TRADOC develop a single document for detainee operations that identifies the interdependent and independent roles of the Military Police custody mission and the Military Intelligence interrogation mission.

• HQDA DODOIP Task: D3.1/D3.2/D5

(U) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Clarify doctrine and policy

Action: Clarify doctrine to define the organizational structures, command relationships, and roles and responsibilities of personnel operating internment and interrogation facilities IAW AR 190-8.

Change:
• Update FM 2-22.3
• Draft JP 3-63
• Publish updated FM 3-19.40
(U) RECOMMENDATION/OBSERVATION

- TRADOC establish doctrine to clearly define the organizational structures, command relationships, and roles and responsibilities of personnel operating interrogation facilities.

- HQDA DODOIP Task: D3.1/D3.2/D5

(U) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Review, expand, revise detainee operations doctrine
Action: Address detainee administration, internment and resettlement, and facilitate intelligence exploitation enabling commanders to better manage resources, ensure safe and secure custodial environments, and improve intelligence collection;
Change: Update the Following:
- FM 2-22.3 and FM 3-19.40
- JP 3-63

2004  AUG  DEC  2005  APR  APR  NOV

Draft FM 2-22.3; HUMINT Collector Operations
Draft JP3-63; Joint Doctrine for Detainee Operations Submitted to JS
Draft revision to FM 3-19.40; Internment and Resettlement Operations
Publish FM 2-22.3 Provide comments to JS on JP 3-63
Publish updates to FM 3-19.40
(U) RECOMMENDATION/OBSERVATION

- The Provost Marshal General revise, and the G2 establish, policy to clearly define the organizational structures, command relationships, and roles and responsibilities of personnel operating interrogation facilities.

- HQDA DODOIP Task:
  Po1.2/Po2.2/D3.1/

(U) CURRENT ASSESSMENT:

OPR: Army

OCR: J7/Policy Working Group

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<td>Draft RR AR 190-8 sent to publication</td>
<td>AR 381-100</td>
<td>Publish AR 190-8</td>
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<td>Army</td>
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(U) FIX/ACTION/CHANGE:

Fix: Establish policy clearly delineating the relationship between MI and MP personnel with respect to interrogation operations.

Action: Establish policy clearly delineating the relationship between MI and MP personnel with respect to interrogation operations and that clearly defines the organizational structures, command relationships, roles and responsibilities of MI, MP, and Medical personnel operating interrogation facilities.

Change: Add to and update policy AR 381-100, AR 190-8.
(U) RECOMMENDATION/OBSERVATION

- The G3 direct the incorporation of integrated Military Police and Military Intelligence detainee operations into field training exercises, home station and mobilization site training, and combat training center rotations.

- HQDA DODCIP Task: T3.1/T5

(U) CURRENT ASSESSMENT: ●

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Training Guidance

Action: Conduct interim response through executive policy guidance and incorporate into Army institutional training guidance

Change:
- Update AR 350-1
- Revise Training
(U) RECOMMENDATION/OBSERVATION

- TRADOC and G2 ensure documentation of unit organizations meet interrogator personnel Manning requirements, authorizations, and capabilities in order to provide commanders with timely intelligence.

- HQDA DODOIP Task: O3/Pe1.1

(U) CURRENT ASSESSMENT:

OPR: Army

OCR:

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(MAY)

(G3 approved G3-FM IPT for MI FS conversion to modular design)

(DEC)

(2005)

(DEC)

2006

(JUN)

Review fill of linguist v requirements for OIF

(NOV)

Document modular increases across the force

(DEC)

ARSTRUC Message

UNCLASSIFIED

JS GHOST DOCS 215
(U) RECOMMENDATION / OBSERVATION:

The CFLCC contracting officer representative ensures enough Category II interpreters are hired to support timely intelligence exploitation of detainees.

(S) CURRENT ASSESSMENT:

OPR: CENTCOM
OCR:
(U) RECOMMENDATION/OBSERVATION
• TRADOC continue the integration of the G2X/S2X Battle Staff Course for all Military Intelligence officers assigned to G2X/S2X positions.

• HQDA DODOIP Task: T4.4

(U) CURRENT ASSESSMENT:

OPR: Army
OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Continue implementation

Action: Integrating the G2X/S2X Battle staff course with Captain Career's Course

Change: Develop G2X MTT for forces in theater and Implement G2X institutional training course
(U) RECOMMENDATION/OBSERVATION
- TRADOC integrate additional training on the collection and analysis of HUMINT into the Military Intelligence Officer Basic Course program of instruction.

- HQDA DODOIP Task: T4.5

(U) CURRENT ASSESSMENT: ●

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:
Fix: Integrate and revise HUMINT training
Action: Integrate additional training on the collection and analysis of HUMINT into MI PME programs of instruction to prepare leaders for the HUMINT intensive demands of insurgency.
Change:
- Identify G2X training/lessons leaders
- Implement G2X training in MIOBC, MICCC & SOC
- Review MI PCC and G2/ACE POIs
- Implement G2X training in MIPCC & G2/ACE

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<td>ID G2X training/lessons for all MI leaders</td>
<td>implement G2X training in MIOBC, MICCC and SOC</td>
<td>Review and propose changes to MI PCC and G2/ACE POI</td>
<td>Implement G2X training in MICCC and G2/ACE</td>
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</table>
(U) RECOMMENDATION/OBSERVATION

- TRADOC, in coordination with G2 and TJAG, revise doctrine to identify interrogation approach techniques that are acceptable, effective, and legal for non-compliant detainees.

- HQDA DODOIP Task: D5.1

(U) CURRENT ASSESSMENT:

OPR: Army

OCR: J7/Policy Working Group

(U) FIX/ACTION/CHANGE:
Fix: Revise Interrogation Doctrine
Action: Revise doctrine to identify interrogation approach techniques that are acceptable, effective and legal for non-compliant detainees, delineates responsibilities, and adds requirements for video taping interrogations at strategic and tactical levels.
Change:
- Draft FM 2-22.3, HUMINT Collector Operations
- Coordinate draft FM 2-22.3
- Publish FM 2-22.3
D-019

OPR: Policy Working Group

Status on 27 Jan 05: ○
DAIG Report – Closed Items

D-020
D-027
D-035 to D-036
D-041 to D-042
D-045
D-048
D-50
(U) RECOMMENDATION/OBSERVATION

- TRADOC revise doctrine for the administrative processing of detainees to improve accountability, movement, and disposition in a non-linear battle space and further examine processes for capturing and validating lessons learned in order to rapidly modify doctrine and incorporate into training application for Soldiers and units.

- HQDA DODOIP Task D1, D3, D8

(U) CURRENT ASSESSMENT: ☐

OPR: ARMY

OCR: J7

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Draft FM 2-22.3
Draft FM to JADD 2-22.3
Incorporate Policy TF guidance
Publish FM 2-Draft revision to FM 3-19.40; Internment and Resettlement Operations
Provide comments to JS on JP 3-63

(U) FIX/ACTION/CHANGE:

Fix: Revise Doctrine


Change: Doctrine will be improved to incorporate Global War on Terrorism lessons learned in the current operational environment.
(U) RECOMMENDATION/OBSERVATION
- The Provost Marshal General revise policy for the administrative processing of detainees to improve accountability, movement, and disposition in a non-linear battlespace.

- HQDA DODOIP Task: Po1.2

(U) CURRENT ASSESSMENT:

OPR: Army
OCR: Policy Working Group

(U) FIX/ACTION/CHANGE:
Fix: Review and Revise DO Policy

Action: Update detainee policy to specifically address the administration internment / resettlement, and intelligence exploitation in any operating environment, enabling Commanders to better manage resources, ensure safe and secure custodial environments and improve intelligence gathering.

Change: Revise AR 190-8
(U) RECOMMENDATION/OBSERVATION

• The Provost Marshal General, in coordination with the G2, update detainee policy to specifically address the administration, internment/resettlement, and intelligence exploitation in a non-linear battle space, enabling commanders to better manage resources, ensure safe and secure custodial environments, and improve intelligence gathering.

• HQDA DODOIP Task: Po1.2

(U) CURRENT ASSESSMENT:

OPR: Army
OCR: Policy Working Group

(U) FIX/ACTION/CHANGE:

Fix: Review and Revise Policy
Action: Update detainee policy to specifically address the administration internment / resettlement, and intelligence exploitation in any operating environment, enabling Commanders to better manage resources, ensure safe and secure custodial environments and improve intelligence gathering.
Change: Revise AR 190-8
(U) RECOMMENDATION/OBSERVATION

- TRADOC and G3 update the Military Police force structure at the division level and below to support the simultaneous execution of detainee operations and other battlefield missions.

- HQDA DODOIP Task: O1/O1.2/O1.4

(U) CURRENT ASSESSMENT: 

OPR: Army

OCR:

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2004

- Requirements assessment complete
- Unit reference sheets revised
- CSA Approved Design
- MSFA 06-11 Requirement s Set
- 1st AC I/R BN and CO established (GTMO)

2005

ARSTRUC Message
UNCLASSIFIED

D-025 / Unit Activation/Acceleration

(U) RECOMMENDATION/OBSERVATION
- TRADOC and G3 update the Military Intelligence force structure at the division level and below to integrate the requirement for detainee operations that allows for timely intelligence exploitation.

- HQDA DODOIP Task: O3.1

(U) CURRENT ASSESSMENT:

OPR: ARMY

OCR:

(U) FIX/ACTION/CHANGE:

Fix: Implement MI FS Change

Action: Implement FS change in MI-CI/HUMINT force design update.

Change: Document modular increases across the force
(U) RECOMMENDATION/OBSERVATION

- TRADOC update doctrine to integrate tactical interrogation at battalion and company level to assist in the intelligence exploitation of detainees immediately upon capture.

- HQDA DODOIP Task: D5.3

(U) CURRENT ASSESSMENT: ●

OPR: ARMY

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Update FM 2-22.3 HUMINT Collector Operations

Action: Update doctrine to integrate tactical interrogation at battalion and company level to assist in the intelligence exploitation of detainees immediately upon capture.

Change: Doctrine integrates tactical interrogation at BN and Co level

2004

Complete draft FM 2-22.3

2005

Staff draft FM 2-22.3

Incorporate changes to draft FM 2-22.3

Publish FM 2-22.3
DAIG Report – Closed Items

D-020
D-027
D-035 to D-036
D-041 to D-042
D-045
D-048
D-50
(U) RECOMMENDATION/OBSERVATION

- The Provost Marshal General review the TDRC process, structure, and employment methods for maintaining information on detainees, their property, and other related requirements within an assigned theater of operations and consider the development of an information technology solution.

- HQDA DODOIP Task: M1/O2/O2.1

(U) CURRENT ASSESSMENT:

OPR: ARMY

OCR: NONE

(2004) 
Select & integrate biometric tools (DRSv5.0)  
Assess TDRC structure / Approve EXORD 022  
Design & develop web based program w/biometrics  
Train and deploy TDRC  
Assess NDRC Technology Requirements  
Verify system management/oversight by NDRC

(2005) 
(DRSC FS update)  
Assess TDRC and NDRC FS Requirements

Fix: TDRC sourcing and employment.

Action: Field DRS v5.0 technology; Source/deploy EXORD Mod 022, which incorporates TDRC. Review future TDRC FS requirements.

Change: Update biometric tools; Assess TDRC and NDRC FS Requirements
(U) RECOMMENDATION/OBSERVATION

- TRADOC and G3 continue to refine and implement the force structure changes in the Military Intelligence - Counterintelligence/Human Intelligence Force Design Update.

- HQDA DODOIP Task: 03.2

(U) CURRENT ASSESSMENT:  

OPR: Army

OCR: None

(U) FIX/ACTION/CHANGE:

Fix: Implement MI FS Change

Action: Implement FS change in MI-CI/HUMINT force design update.

Change:
- Approve design/activation
- Schedule unit activations
- Execute activations

DEC 2004  ✔  2005  ✔

- Approve design/activation

VCSA Approves timeline for activation/conversion of MI BNs ICW ACP

NOV

Implement modular increases

DEC

ARSTRUC Message

UNCLASSIFIED

JS GHOST DOCS 230
(U) RECOMMENDATION/OBSERVATION
• TRADOC integrate the Military Intelligence-Counter Intelligence/Human Intelligence Force Design Updates into the development of Units of Action and Units of Employment.

• HQDA DODOIP Task: O3.2

(U) CURRENT ASSESSMENT: ○

OPR: Army
OCR: J7

(U) FIX/ACTION/CHANGE:
Fix: Review modular resign for HUMINT
Action: Implement modular HUMINT redesign
Change: Organizations
• Approve design/activation
• Schedule unit activations
• Execute activations

DEC 2004 2005 FEB

Approve design/activation

VCSA Approves timeline for activation/conversion of MI BNs ICW ACP

NOV DEC

Implement modular increases
ARSTRUC Message
(U) RECOMMENDATION/OBSERVATION
• TRADOC and G3 continue to refine and implement the force structure changes in the Military Police - Internment/Resettlement Battalion Force Design Update.

• HQDA DODOIP Task: O1

(U) CURRENT ASSESSMENT:

OPR: Army
OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Implement MP FDU

Action: Implement FS changes in MP I/R BN FDU

Change: Adequate MP I/R Force Structure
(U) RECOMMENDATION/OBSERVATION
- TRADOC integrate this Force Design Update into the development of Units of Action and Units of Employment.

- HQDA DODDIP Task: O1/O1.4

(U) CURRENT ASSESSMENT:

OPR: Army
OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Review modular resign

Action: Update Military Police force structure design at the UA, UEy, and UEx levels to support the simultaneous execution of detainee operations and other battlefield missions; ensure the AC/RC mix is appropriately maintained.

Change: Organizations
(U) RECOMMENDATION/OBSERVATION

• CJTF-7 and CJTF-180 ensure all units meet the guidelines for minimum infrastructure standards supporting detainee operations to allow for adequate facilities to house detainees.

• HQDA DODOIP Task: F1.1

(U) CURRENT ASSESSMENT:

OPR: Army
OCR: Policy Working Group/CENTCOM

(U) FIX/ACTION/CHANGE:

Fix: deteriorating infrastructure that impacted on having a clean, safe, and secure working environment for Soldiers and living conditions for detainees.

Action: Coordinate through JS to ensure all MNF-I and CJTF-76 units meet the guidelines for minimum infrastructure standards supporting detainee operations to allow for adequate facilities to house detainees

Change:

• On site inspections
• Revise AR 190-8
**Recommendation/Observation:**

CJTF-7 and CJTF-180 implement a safety inspection program for all facilities that support detainee operations to identify and eliminate hazards to soldiers and detainees.

**Current Assessment:**

OPR: CENTCOM
OCR: DA & Policy
Working Group
DAIG Report – Closed Items

D-020
D-027
D-035 to D-036
D-041 to D-042
D-045
D-048
D-50
D-037/ DO Field Sanitation Training/Policy

(U) RECOMMENDATION/OBSERVATION

- Force Providers require commanders to have trained and equipped field sanitation teams prior to deployment, and deployed commanders ensure field sanitation teams comply with Army policy.

- HQDA DODOIP Task: T7.6, M3

(U) CURRENT ASSESSMENT: ●

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Ensure deploying units have equipped and trained field sanitation teams prior to deployment.

Action: Review AR 40-5 and AR 350-1 to ensure proper guidance

Change:

- AR 40-5 properly documents requirements. Units failed to follow these requirements
- Included AR 40-5 requirements in the updated AR 350-1
(U) RECOMMENDATION/OBSERVATION
- TRADOC review the preventive medicine detachment force structure to ensure support to all collecting points and internment/resettlement facilities in a non-linear battlespace.

- HQDA DODOIP Task: O4

(U) CURRENT ASSESSMENT:

OPR: Army
OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Analyze medical force structure for DO

Action: Modify medical force structure as required

Change:
- Design medical force structure
- Resource new force structure
- Implement new force structure
**UNCLASSIFIED**

**D-039/ DO Preventive Medical Training**

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**(U) RECOMMENDATION/OBSERVATION**

- MEDCOM train all medical personnel in the preventive medicine aspects of detainee operations to ensure compliance with policy and the laws of land warfare.

- HQDA DODOIP Task: D7, T7

**(U) CURRENT ASSESSMENT:**

- Army

**OCR:** J7

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**(U) FIX/ACTION/CHANGE:**

**Fix:** Lack of proper reporting of detainee abuse and not properly documenting the abuse

**Action:** Update medical detainee operations doctrine to specifically address detainee health care requirements, and requirement to report signs of detainee abuse

**Change:** modification of POIs for medical personnel to stress detainee observation for abuse and proper reporting.

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**Timeline:**

<table>
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<th>Sep</th>
<th>Dec</th>
<th>2005</th>
<th>Mar</th>
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<tr>
<td>Review AOC, MOS, and ASI training of medical treatment requirements in detention facilities IAW regulations</td>
<td>Inform operational commander on signs of detainee abuse</td>
<td>Train health care personnel for detainees IAW Army Regulations</td>
<td>Train medical personnel on preventive medicine compliance with Laws of Land Warfare</td>
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**UNCLASSIFIED**

JS GHOST DOCS 239
D-040/ Revise Medical Ethics Training

(U) RECOMMENDATION/OBSERVATION

• MEDCOM ensure all health care personnel are trained on the medical treatment requirements for detainees in accordance with Army Regulations and ensure that units have the required medical equipment and supplies for treating detainees.

• HQDA DODOIP Task: D7, T7

(U) CURRENT ASSESSMENT: ●

OPR: Army
OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Ensure proper reporting of detainee abuse and proper documentation of abuse

Action: Update medical detainee operations doctrine to specifically address detainee health care requirements, and requirement to report signs of detainee abuse

Change: Revision of medical Programs of instruction to stress detainee observation for abuse and proper reporting

Review AOC, MOS, and ASI training of medical treatment requirements in detention facilities IAW regulations
Inform operational commander on signs of detainee abuse
Train health care personnel for detainees IAW Army Regulations
Train medical personnel on preventive medicine compliance with Laws of Land Warfare
Train Medical Personnel on Detainee Operations
Medical Ethics

2004 ✓
Sep

2004 ✓
Dec

2004 ✓
Mar

2005 ✓
DAIG Report – Closed Items

D-020
D-027
D-035 to D-036
D-041 to D-042
D-045
D-048
D-50
**D-043 /ONS Programming**

(U) RECOMMENDATION/OBSERVATION

- TRADOC identify minimum equipment requirements for detainee operations to ensure successful unit mission accomplishment.

- HQDA DODOIP Task: M2, M3.1

(U) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Review DO equipment requirements

Action: Review and adjust minimum equipment requirements for detainee operations

Change: Equipment Requirements
**D-044 / ONS Programming**

**(U) RECOMMENDATION/OBSERVATION**

- TRADOC establish and identify resource requirements for a standardized "Detainee Field Processing Kit" that will enable capturing units to properly secure and process detainees quickly, efficiently, and safely.

- HQDA DODOIP Task M2.2

**(U) CURRENT ASSESSMENT:**

**OPR: Army**

**OCR: J7**

**(U) FIX/ACTION/CHANGE:**

**Fix:** Review DO Field Processing equipment requirements

**Action:** Establish and identify resource requirements for a standardized "Detainee Field Processing Kit" that will enable capturing units to properly secure and process detainees quickly, efficiently, and safely.

**Change:** Develop a standard list with the essential items required to secure and safeguard detainees that is modular, compact, and lightweight.
DAIG Report – Closed Items

D-020
D-027
D-035 to D-036
D-041 to D-042
D-045
D-048
D-50
D-046 / Exportable Training Package

(U) RECOMMENDATION/OBSERVATION

- TRADOC integrate standardized detainee operations training into all Army proponent school common core programs of instruction and training support packages.

- HQDA DODOIP Task: T5.2/T5.3

(U) CURRENT ASSESSMENT: ○

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Review and Revise Detainee Operations Programs of Instruction
Action: Integrate standardized detainee operations training into appropriate Army proponent school common core programs of instruction utilizing the point of capture to collection point training support package.
Change: Create and revise detainee operations POIs and TSPs using lessons learned from OEF/OIF
**D-047 / Exportable Training Package**

(U) RECOMMENDATION/OBSERVATION
- The G3 integrate a prescribed detainee operations training program into unit training.

- HQDA DODCIP Task: T5

(U) CURRENT ASSESSMENT: ●

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

**Fix:** Training Guidance

**Action:** Conduct interim response through executive policy guidance and incorporate into Army institutional training guidance

**Change:**
- Update AR 350-1
- Revise Training

---

**Timeline:**

- **2004**
  - CTCs incorporate DO LL and scenarios in all unit rotations
  - USAMPS developed and implemented an exportable 55 hour DO TSP

- **2005**
  - FORSCOM OEF Training Guidance Change 1.
  - Intermittent/Detainee Ops Training Guidance

- **2006**
  - AR 350-1 Updated/Final Legal Review
  - AR 350-1 published

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JS GHOST DOCS 246
DAIG Report – Closed Items

D-020
D-027
D-035 to D-036
D-041 to D-042
D-045
D-048
D-50
D-049 / Exportable Training Package

(U) RECOMMENDATION/OBSERVATION

- FORSCOM integrate a standardized detainee operations training package as part of the pre- and post-mobilization training.

- HQDA Task T5.3

(U) CURRENT ASSESSMENT:

OPR: Army

OCR: J7

(U) FIX/ACTION/CHANGE:

Fix: Review and modify pre and post mobilization training

Action: Integrate a standardized detainee operations training package as part of pre-and post mobilization training for all soldiers

Change: Revise and Develop DO Training Support Packages

MAY 2004 ☑️  DEC 2005 ☑️  2006 ☑️  FEB  ☑️  MAR ☑️  MAY ☑️  JUN ☑️  SEP ☑️

205

Developed Exportable DO TSP

TRADOC tasked to analyze task and link with Point of Capture to Collection Point TSP

ID integration Tasks/Resource Requirements

Identify leader responsibilities/ Develop performance measures

Integrate changes in existing and draft new TSPs as required.

Staff approved draft TSP

Implement approved DO integrated task changes to all Army POIs

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JS GHOST DOCS 248
DAIG Report – Closed Items

D-020
D-027
D-035 to D-036
D-041 to D-042
D-045
D-048
D-50
D-051

OPR: Policy Working Group

Status on 27 Jan 05: 〇
(U) RECOMMENDATION/OBSERVATION
- The G3, in coordination with the Office of the Judge Advocate General, mandate that Level B Law of War training have specific learning objectives, be conducted by an instructor/evaluator in a structured manner, and be presented and evaluated annually using the established training conditions and performance standards.
- HQDA DODOIP Task: T1/L1

(U) CURRENT ASSESSMENT:

(U) FIX/ACTION/CHANGE:
Fix: Policy and Training Requirements
Action: Level B Law of War Training has specified learning objectives, be conducted by an instructor / evaluator in a structured manner, and be presented and evaluated annually using the established training conditions and performance standards.
Change: Update AR 350-1; Law of War Training Requirements

OPR: Army
OCR: J7

2004
2005

FEB MAR MAY

Review Army/DoD LoW training programs and develop learning OBJ for Level B TNG

AR 350-1 Updated/ Final Legal Review

AR 350-1 published

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JS GHOST DOCS 251